08-13555-mg Doc 1513 Filed 11/13/08 Entered 11/13/08 19:47:18 Main Document Interim Hearing Date: November 20, 2008 at 2:00 p.m. (Prevailing Eastern Time)

Final Hearing Date: December 3, 2008 at 10:00 a.m. (Prevailing Eastern Time)

Objection Date: November 28, 2008 at 4:00 p.m. (Prevailing Eastern Time)

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A., C. D.1.

Attorneys for Debtors and Debtors in Possession

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

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In re : Chapter 11 Case No.

LEHMAN BROTHERS HOLDINGS INC., et al., : 08-13555 (JMP)

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Debtors. : (Jointly Administered)

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NOTICE OF DEBTORS' MOTION PURSUANT TO SECTIONS 327(a) AND 328(a) OF THE BANKRUPTCY CODE AND RULES 2014(a) AND 2016 OF THE FEDERAL RULES OF BANKRUPTCY PROCEDURE FOR INTERIM AND FINAL ORDERS AUTHORIZING THE DEBTORS TO EMPLOY AND RETAIN LAZARD FRERES & CO. LLC AS INVESTMENT BANKER TO THE DEBTORS NUNC PRO TUNC TO THE COMMENCEMENT DATE

PLEASE TAKE NOTICE that an Interim Hearing on the annexed Motion of Lehman Brothers Holdings Inc. ("LBHI") and its affiliated debtors in the above-referenced chapter 11 cases (together, the "Debtors") for entry of Interim and Final Orders, pursuant to sections 327(a) and 328(a) of the Bankruptcy Code (the "Bankruptcy Code"), and Rules 2014(a) and 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), authorizing the Debtors' to retain and employ, *nunc pro tunc* to the Commencement Date, Lazard Frères & Co. LLC ("Lazard") as investment banker to the Debtors, all as more fully described in the Motion, will be held on **November 20, 2008 at 2:00 p.m.** (**Prevailing Eastern Time**), and the Final Hearing to consider the relief requested in the Motion will be held on **December 3, 2008 at 10:00 a.m.**, or as soon thereafter as counsel may be heard.

PLEASE TAKE FURTHER NOTICE that both the Interim Hearing and Final Hearing will be held before the Honorable James M. Peck, United States Bankruptcy Judge, at the United States Bankruptcy Court, Alexander Hamilton Customs House, Courtroom 601, One Bowling Green, New York, New York 10004 (the "Bankruptcy Court").

PLEASE TAKE FURTHER NOTICE that objections, if any, to the Motion shall be in writing, shall conform to the Bankruptcy Rules and the Local Bankruptcy Rules, shall set forth the name of the objecting party, the basis for the objection and the specific grounds thereof, shall be filed with the Bankruptcy Court electronically in accordance with General Order M-242 (which can be found at www.nysb.uscourts.gov) by registered users of the Bankruptcy Court's case filing system and by all other parties in interest, on a 3.5 inch disk, preferably in Portable Document Format (PDF), WordPerfect, or any other Windows-based word processing format (with two hard copies delivered directly to Chambers), and shall be served upon: (i) the chambers of the Honorable James M. Peck, One Bowling Green, New York, New York 10004, Courtroom 601; (ii) Weil Gotshal & Manges LLP, 767 Fifth Avenue, New York, New York 10153, Attn: Richard P. Krasnow, Esq. and James T. Grogan, Esq., attorneys for the Debtors; (iii) the Office of the United States Trustee for the Southern District of New York (the "U.S. Trustee"), 33 Whitehall Street, 21st Floor, New York, New York 10004 Attn: Andy Velez-Rivera, Paul Schwartzberg, Brian Masumoto, Linda Riffkin, and Tracy Hope Davis; (iv) Milbank, Tweed, Hadley & McCloy LLP, 1 Chase Manhattan Plaza, New York, New York 10005, Attn: Dennis F. Dunne, Esq., Dennis O'Donnell, Esq., and Evan Fleck, Esq., attorneys for the official committee of unsecured creditors appointed in these cases; and (v) any person or entity with a particularized interest in the Motion, so as to be received no later than November 28, 2008, at 4:00 p.m. (prevailing Eastern Time) (the "Objection Deadline").

PLEASE TAKE FURTHER NOTICE that if an objection to the Motion is not received by the Objection Deadline, the relief requested shall be deemed unopposed, and the Bankruptcy Court may enter an order granting the relief sought without a hearing.

PLEASE TAKE FURTHER NOTICE that objecting parties are required to attend the Final Hearing, and failure to appear may result in relief being granted or denied upon default.

Dated: November 13, 2008 New York, New York

/s/ Richard P. Krasnow
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Attorneys for Debtors and Debtors in Possession

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Attorneys for Debtors and Debtors in Possession

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

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In re : Chapter 11 Case No.

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LEHMAN BROTHERS HOLDINGS INC., et al. : 08-13555 (JMP)

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Debtors. : (Jointly Administered)

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DEBTORS' APPLICATION PURSUANT TO SECTIONS
327(a) AND 328(a) OF THE BANKRUPTCY CODE AND RULES 2014(a)
AND 2016 OF THE FEDERAL RULES OF BANKRUPTCY PROCEDURE
FOR INTERIM AND FINAL ORDERS AUTHORIZING THE DEBTORS
TO EMPLOY AND RETAIN LAZARD FRERES & CO. LLC AS INVESTMENT
BANKER TO THE DEBTORS NUNC PRO TUNC TO THE COMMENCEMENT DATE

TO THE HONORABLE JAMES M. PECK UNITED STATES BANKRUPTCY JUDGE:

Lehman Brothers Holdings Inc. ("<u>LBHI</u>") and its affiliated debtors in the above-referenced chapter 11 cases, as debtors and debtors in possession (together, the "<u>Debtors</u>" and, collectively with their non-debtor affiliates, "<u>Lehman</u>"), hereby submit this application (the "<u>Application</u>") for an order pursuant to sections 327(a) and 328(a) of title 11 of the United States Code (the "<u>Bankruptcy Code</u>") and rules 2014(a) and 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules") for authorization to employ and retain Lazard Frères & Co.

LLC ("<u>Lazard</u>") as investment banker to the Debtors *nunc pro tunc* to the Commencement Date (as defined below), and in support thereof the Debtors respectfully state:

Background

- 1. Commencing on September 15, 2008 and periodically thereafter (as applicable, the "Commencement Date"), LBHI and certain of its subsidiaries commenced with this Court voluntary cases under chapter 11 of title 11 of the United States Code (the "Bankruptcy Code"). The Debtors' chapter 11 cases have been consolidated for procedural purposes only and are being jointly administered pursuant to Rule 1015(b) of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"). The Debtors are authorized to operate their businesses and manage their properties as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code.
- 2. On September 17, 2008, the United States Trustee for the Southern District of New York (the "<u>U.S. Trustee</u>") appointed the statutory committee of unsecured creditors pursuant to section 1102 of the Bankruptcy Code (the "Creditors' Committee").
- 3. On September 19, 2008, a proceeding was commenced under the Securities Investor Protection Act of 1970 ("SIPA") with respect to Lehman Brothers Inc. ("LBI"). A trustee appointed under SIPA is administering LBI's estate.

Jurisdiction

4. This Court has subject matter jurisdiction to consider and determine this matter pursuant to 28 U.S.C. § 1334. This is a core proceeding pursuant to 28 U.S.C. § 157(b). Venue is proper before this Court pursuant to 28 U.S.C. §§ 1408 and 1409.

Lehman's Business

5. Prior to the events leading up to these chapter 11 cases, Lehman was the fourth largest investment bank in the United States. For more than 150 years, Lehman has been

a leader in the global financial markets by serving the financial needs of corporations, governmental units, institutional clients and individuals worldwide. Its headquarters in New York and regional headquarters in London and Tokyo are complemented by a network of offices in North America, Europe, the Middle East, Latin America and the Asia Pacific region.

6. Additional information regarding the Debtors' businesses, capital structures, and the circumstances leading to these chapter 11 filings is contained in the Affidavit of Ian T. Lowitt Pursuant to Rule 1007-2 of the Local Bankruptcy Rules for the Southern District of New York in Support of First-Day Motions and Applications, filed on September 15, 2008 [Docket No. 2].

Relief Requested

7. By this Application, the Debtors seek entry of interim and final orders (the interim order being in the form attached hereto as Exhibit A), pursuant to sections 327(a) and 328(a) of the Bankruptcy Code, and Bankruptcy Rules 2014(a) and 2016, authorizing the employment and retention of Lazard as investment banker for the Debtors, in accordance with the terms of the engagement letter between the Debtors and Lazard, dated as of October 20, 2008 (the "Engagement Letter"), and the related indemnification agreement between the Debtors and Lazard, dated as of September 12, 2008 (the "Indemnification Letter" and, together with the Engagement Letter, the "Engagement Agreement"), copies of which are attached hereto as Exhibit B. The facts and circumstances supporting the Application are set forth in the Affidavit of Barry W. Ridings (the "Ridings Affidavit"), sworn to on November 13, 2008, a copy of which is attached hereto as Exhibit C.

Lazard's Qualifications

8. Lazard is an investment banking firm focused on providing financial and investment banking advice and transaction execution on behalf of its clients. Lazard's broad

range of corporate advisory services includes services pertaining to: general financial advice, domestic and cross-border mergers and acquisitions, divestitures, privatization, special committee assignments, takeover defenses, corporate restructurings, and strategic partnerships/joint ventures. Lazard also has a significant asset management business. In addition, Lazard is a registered broker-dealer with the United States Securities and Exchange Commission.

- 9. The Debtors seek to retain Lazard as their investment banker because an experienced investment bank and financial advisor such as Lazard fulfills a critical need that complements the services offered by the Debtors' other restructuring professionals. Lazard and its senior professionals have extensive experience and an excellent reputation for providing high quality financial advisory services to debtors and creditors in large and complex chapter 11 cases and other debt restructurings, and Lazard is very familiar with the Debtors' financial and business operations. As discussed more fully in the Ridings Affidavit, Lazard began working with Lehman in July 2008. At that time, Lehman's management was exploring several different options to deal with its liquidity crisis, including selling its investment management division and spinning off certain illiquid mortgage-backed assets. Before any of these strategic maneuvers were realized, the Debtors were forced to file these chapter 11 cases.
- 10. In providing the foregoing pre-petition services to the Debtors, Lazard's professionals have worked closely with the Debtors' management and other professionals and have become well acquainted with the Debtors' operations, debt structure, businesses, and related matters. As a result, Lazard has a well-developed knowledge of the Debtors' financial history and business operations and is well suited to provide the Debtors with the investment banking services contemplated by the Engagement Letter. Since the commencement of these

chapter 11 cases, Lazard has continued to work closely with the Debtors on a wide range of timecritical matters including the sale of the North American investment banking and capital markets operations and certain other assets to Barclays Capital Inc. and the pending sale of Lehman's Investment Management Division, among various other matters.

- 11. In addition to Lazard's understanding of the Debtors' financial history and business operations, Lazard and its senior professionals have extensive experience in the reorganization and restructuring of troubled companies, both out-of-court and in chapter 11 proceedings. Lazard's employees have advised debtors, creditors, equity constituencies and government agencies in many complex financial reorganizations. Since 1990, Lazard's professionals have been involved in over 250 restructurings, representing over \$350 billion in debtors' assets. Lazard also has significant experience advising companies on merger and acquisition transactions both in bankruptcy and out-of-court transactions.
- 12. Lazard professionals have been employed as financial advisors and investment bankers in a number of troubled company situations, including, among others, chapter 11 cases in the Southern District of New York such as Worldcom, Adelphia Communications, Parmalat USA, Calpine, Tower Automotive, Northwest Airlines, Genuity, and Wellman. Also relevant with respect to Lazard's knowledge of the Debtors industry and business, Lazard recently represented Bear Stearns in its sale to JP Morgan Chase.
- 13. Accordingly, Lazard has developed significant relevant experience and expertise regarding the Debtors that will assist it in providing effective and efficient services in these cases. Should the Court approve the Debtors' retention of Lazard as their investment banker, Lazard will continue, without interruption, to perform the services for the Debtors as described herein.

Debtors is crucial to the Debtors' during these chapter 11 cases. An experienced investment banker such as Lazard fulfills a critical need that complements the services offered by the Debtors' other restructuring professionals. Lazard will continue to concentrate its efforts on formulating strategic alternatives, negotiating with the Debtors' creditor constituencies, and assisting the Debtors to develop and implement a viable chapter 11 plan, which may include an asset or other sale strategy. For these reasons, the Debtors require the services of a capable and experienced financial advisory and investment banking firm such as Lazard.

Services to be Rendered

- Engagement Agreement. The terms of the Engagement Agreement reflect the Debtors' and Lazard's mutual agreement as to the substantial efforts that will be required of Lazard in this engagement. Under the Engagement Agreement, in consideration for the compensation contemplated thereby, Lazard has agreed to advise LBHI in connection with a variety of financial matters, including a review of the Debtors' financial position and obligations, and a review and evaluation of possible strategic alternatives, liquidity alternatives, and transactions. Some of the services Lazard may provide the Debtors include:¹
 - a. Reviewing and analyzing the business, operations and financial projections of LBHI, on behalf of itself and its controlled subsidiaries, other than Lehman Brothers International (Europe) and its subsidiaries (collectively, with LBHI, the "Company");

¹ To the extent that the summary of the Engagement Agreement in this Application and the terms of the Engagement Agreement are inconsistent, the terms of the Engagement Agreement (as the same may be modified by the Order approving this Application) shall control. Capitalized terms that are used in this Application but not defined in this Application shall have the meanings ascribed to them in the Engagement Agreement.

- b. Assisting the Company in identifying and evaluating candidates for potential Sale Transactions² and advising the Company in connection with negotiations and aiding in the consummation of any Sale Transaction;
- c. Assisting the Company in the development of a restructuring, reorganization, and/or recapitalization plan (as more fully described in the Engagement Letter, "Restructuring");
- d. Advising and assisting the Company in evaluating potential transactions or series of transactions involving the public or private issuance, sale, or placement of newly issued (or treasury) equity, equity-linked, or debt securities, instruments, or obligations of the Company, including any exit financing in connection with a case under the Bankruptcy Code ("Financing") by the Company, and subject to Lazard's agreement to act (and if requested by Lazard the execution of appropriate agreements), contacting potential sources of capital and assisting the Company in implementing such a Financing;
- e. Advising the Company on tactics and strategies for negotiating with the holders or beneficiaries of certain existing obligations (the "<u>Stakeholders</u>"), as more fully described in the Engagement Agreement;
- f. Rendering financial advice to the Company and participating in meetings or negotiations with the Stakeholders or other appropriate parties in connection with any Restructuring, Sale Transaction or Financing;
- g. Advising the Company on the timing, nature, and terms of new securities, other consideration or other inducements to be offered pursuant to any Restructuring, Sale Transaction or Financing;
- h. Assisting the Company in preparing documentation within Lazard's area of expertise that is required in connection with any Restructuring, Sale Transaction or Financing;
- Attending meetings of the Company's Board of Directors and rendering advice with respect to matters on which Lazard has been engaged to advise the Company;
- j. Providing testimony, as necessary, with respect to matters on which Lazard has been engaged in any proceeding before the United States

² As defined in the Engagement Agreement, the term "Sale Transaction" refers to transactions where all or a portion of assets, voting power, securities or other interests or other obligations of the Company or any Company entity or business are, directly or indirectly, combined with, transferred to or assumed by another entity or group, except for certain transactions that have been or will be excluded by mutual agreement between the Debtors and Lazard.

- Bankruptcy Court for the Southern District of New York (the "Bankruptcy Court"); and
- k. Providing the Company with other financial restructuring advice.
- 16. Given the unanticipated timing of the filing of the Debtors' chapter 11 cases and the urgency to sell certain businesses of the Debtors, Lazard has acted as investment banker to the Debtors in connection with the completed sale of Lehman's North American investment banking and capital markets business to Barclay's Capital Inc. Similarly, Lazard is currently acting as investment banker to the Debtors in the pending sale of Lehman's Investment Management Division.
- 17. The services that Lazard will provide to the Debtors are necessary to enable the Debtors to maximize the value of their estates. Lazard has indicated a willingness to act on behalf of the Debtors, on the terms described herein, and will subject itself to the jurisdiction of the Court. Additionally, the Debtors have been advised by Lazard that it will endeavor to coordinate with the other retained professionals in these bankruptcy cases to eliminate unnecessary duplication or overlap of work.

Professional Compensation

- 18. As set forth in the Engagement Agreement, the Debtors and Lazard have agreed to the following compensation structure (the "Fee and Expense Structure") in consideration for the services to be rendered by Lazard in these chapter 11 cases:
 - a. A monthly fee in the amount of \$400,000 per month, payable on the first day of each month of Lazard's engagement for the twenty-four (24) month period commencing on October 1, 2008 through (and including) September 1, 2010 and then decreasing to \$250,000 per month thereafter until the earlier of the effective date of a chapter 11 plan or termination of the Engagement Letter pursuant to Section 10 thereof;

b. With respect to Sale Transactions:

- i. A fee equal to \$5,000,000, payable for consummation of the Sale Transaction pursuant to which certain North American assets are sold to Barclays Capital Inc. or any of its affiliates (the "Barclays Sale Fee");
- ii. A fee, payable upon consummation of a Sale Transaction pursuant to which the Company's Investment Management Division, which includes Neuberger Berman and the fixed income and certain alternative asset management businesses of the Company, is sold, equal to \$5,000,000 plus 1% of the amount, if any, by which the Aggregate Consideration (as defined on Schedule A to the Engagement Letter ("Schedule A")) for such transaction exceeds that proposed in the purchase agreement submitted by Bain Capital and Hellman & Friedman on September 29, 2008 (the "Neuberger Berman Sale Fee"); and
- iii. A fee, payable upon consummation of any Sale Transaction (other than those described in clauses (b)(i) and (ii) above), equal to the sum of (A) 85% of the applicable percentage, as set forth on Schedule A, of the Aggregate Consideration (as defined in Schedule A) involved in such transaction; plus (B) .1% of the aggregate amount of any unfunded obligations or commitments, if any, that are reduced, eliminated or transferred, directly or indirectly, in connection with the transaction, up to a maximum payment of \$1,000,000 pursuant to this clause (B) (each, together, an "Other Sale Fee"). The Company has agreed to direct any buyer to pay the Other Sale Fee directly to Lazard upon consummation of the applicable transaction as a deduction from the proceeds of the Sale Transaction; provided, that, for the avoidance of any doubt, the foregoing shall only limit the Company's obligation to pay Lazard to the extent that the Other Sale Fee is actually so paid by the buyer.
- c. If a chapter 11 plan is approved by the Court and any Stakeholders receive a distribution (whether from an operating company, liquidating trust or otherwise), Lazard will receive a fee, payable upon the effective date of such plan, equal to .5% of any cash and the fair market value of any property distributed or distributable to the Stakeholders in connection with such plan (adjusted as appropriate so as not to double count any consideration received by the Stakeholders from any Sale Transaction), subject to a maximum fee of \$17,500,000.
- d. A fee, payable upon consummation of any Financing (for which Lazard has provided services), equal to the amount set forth in Schedule B to the Engagement Letter (the "Financing Fee").

- e. In addition to any fees that may be payable to Lazard and, regardless of whether any transaction occurs, the Company shall promptly reimburse Lazard for all: (A) reasonable expenses (including travel and lodging, data processing and communications charges, courier services and other appropriate expenditures) and (B) other reasonable fees and expenses, including expenses of outside counsel retained with the prior consent of LBHI (not to be unreasonably withheld), if any.
- f. As part of the compensation payable to Lazard under the Engagement Letter, the Company agrees that the indemnification, contribution and related provisions entered into by the Company and Lazard dated September 12, 2008 (the "Indemnification Letter") shall also apply to Lazard's engagement and are incorporated into the Engagement Letter in their entirety, subject to certain modifications described below and in the Affidavit of Barry Ridings.
- g. All amounts referenced in the Engagement Letter reflect United States currency and shall be paid promptly in cash after such amounts accrue under the Engagement Letter.
- h. To the extent that LBHI requests, and Lazard agrees to provide, services other than those set forth above, customary fees with respect thereto shall be mutually agreed by LBHI and Lazard in good faith and subject to approval by the Bankruptcy Court.
- compensation generally charged by investment banking firms of similar stature to Lazard and for comparable engagements, both in and out of court. The Fee and Expense Structure is also consistent with Lazard's normal and customary billing practices for cases of this size and complexity that require the level and scope of services outlined. Lazard and the Debtors also believe that the Fee and Expense Structure is reasonable and at favorable market rates. For example, the Barclays Sale Fee and the pending Neuberger Berman Sale Fee each represent approximately .3% of the proceeds to the Debtors. The Debtors are informed that the Lazard fees compare very favorably and are less than half of the average fee paid to investment banks of .7% for mergers and acquisitions in non-bankruptcy transactions between \$1.5 billion and \$2.0 billion in 30 transactions completed over the last 5 years. *See* Ridings Affidavit at ¶ 16.

- 20. With respect to other potential Sale Transactions, Lazard has agreed to seek compensation equal to 85% of the fees that Lazard typically charges for merger and acquisition transactions. The Debtors thus benefit in two ways. First, Lazard has applied a 15% discount to the merger and acquisition fee Lazard typically charges its clients. Second, Lazard expects to be available for all sale assignments, including those that might be less desirable due to the level of difficulty or other such factors. *See* Ridings Affidavit at ¶ 17.
- 21. With respect to the fees payable in connection with a plan of reorganization, Lazard's fee is comparable to the fees charged by investment banks in other large multi-billion dollar chapter 11 cases such as, Conseco, United Airlines, Parmalat, Calpine, WorldCom, and Adelphia. The fee also includes a formula based on creditor recovery and has a fee cap which puts an upward limit on the fee payable to Lazard. In addition, fees payable in connection with a chapter 11 plan will be adjusted in respect of certain Sale Transactions in order to prevent the Debtors from paying duplicate fees. *See* Ridings Affidavit at ¶ 18.
- 22. Lazard also will seek reimbursement for reasonable out-of-pocket expenses, and other fees and expenses, including reasonable expenses of counsel, if any. Lazard will follow its customary expense reimbursement guidelines and practices in seeking expense reimbursement from the Debtors. *See* Ridings Affidavit at ¶ 20.
- 23. As part of the overall compensation payable to Lazard under the terms of the Engagement Letter, the Debtors have agreed to certain indemnification and contribution obligations as described in the Indemnification Letter, subject to certain modifications described more fully below. Lazard and the Debtors believe that such provisions are customary and reasonable for financial advisory and investment banking engagements, both out-of-court and in

chapter 11. See In re Joan & David Halpern, Inc., 248 B.R. 43 (Bankr. S.D.N.Y. 2000), aff'd, 2000 WL 1800690 (S.D.N.Y. 2000); see also Ridings Affidavit at ¶ 21.

- 24. The Debtors are advised by Lazard that it is not the general practice of investment banking firms to keep detailed time records similar to those customarily kept by attorneys. While in many instances Lazard has maintained time records in bankruptcy cases, Lazard believes in this case it should be excused from this requirement given the size, complexity and broad scope of this case, which is the largest chapter 11 case ever filed. Most professionals within Lazard, including most of the large number of professionals that Lazard has involved in this case, do not keep time records in connection with the performance of their services. In order to demonstrate the services provided by Lazard to the Debtors, each month Lazard will file a schedule that identifies those professionals who have provided services on behalf of the Debtors and that provides a general description of the services performed by such professionals. *See* Ridings Affidavit at ¶ 19.
- 25. The hours worked, the results achieved, and the ultimate benefit to the Debtors of the work performed by Lazard in connection with its engagement may vary and the Debtors and Lazard have taken this into account in setting the above fees. The compensation structure described above was established to reflect the difficulty of the extensive assignments Lazard expects to undertake and the potential for failure.
- 26. Lazard's restructuring expertise, mergers and acquisitions capabilities, as well as its capital markets knowledge and financing skills, some or all of which may be required by the Debtors during the term of Lazard's engagement, were important factors in determining the Fee and Expense Structure (including the contingent fees for Sale Transactions, Financings, and Restructurings). Consequently, the ultimate benefit to the Debtors of Lazard's services

cannot be measured merely by reference to the number of hours to be expended by Lazard's professionals in the performance of such services.

27. In addition, given the numerous issues which Lazard may be required to address in the performance of its services hereunder, Lazard's commitment to the variable level of time and effort necessary to address all such issues as they arise, and the market prices for Lazard's services for engagements of this nature in an out-of-court context, as well as in chapter 11, the Debtors believe that the fee arrangements in the Engagement Letter are reasonable under the standards set forth in 11 U.S.C. § 328(a). As part of the overall compensation payable to Lazard under the terms of the Engagement Letter, the Debtors have agreed to the reimbursement, indemnification, and contribution obligations as described in the Indemnification Letter, subject to the modifications described below. The Debtors believe that such provisions are customary and reasonable for financial advisory and investment banking engagements in chapter 11.

Lazard's Disinterestedness

- 28. To the best of the Debtors' knowledge, information, and belief, and except and to the extent disclosed herein and in the Ridings Affidavit, (a) Lazard is a "disinterested person" within the meaning of section 101(14) of the Bankruptcy Code, as modified by section 1107(b) of the Bankruptcy Code, and holds no interest adverse to the Debtors or their estates in connection with the matters for which Lazard is to be retained by the Debtors, as required by section 327(a) of the Bankruptcy Code; and (b) Lazard has no connection with the Debtors, their creditors, the U.S. Trustee, or other parties in interest in these chapter 11 cases.
- 29. The Debtors retained Lazard prior to the commencement of these chapter 11 proceedings. Lazard did not receive any payments for services prior to the Commencement Date. To the extent Lazard is owed any fees or expenses in connection with its prepetition

advisory engagement under the engagement letter executed in respect of such engagement,

Lazard has waived such fees and expenses. Accordingly, Lazard is not a creditor of the Debtors.

- 30. The Debtors' knowledge, information, and belief regarding certain of the matters set forth in this Application are based on, and are made in reliance upon, the Ridings Affidavit. To the extent that Lazard discovers any additional facts bearing on the matters described herein during the period of Lazard's retention, it will supplement the information contained in the Ridings Affidavit.
- 31. The Debtors submit that the retention of Lazard on the terms and conditions set forth herein is in the best interests of the Debtors, their creditors and all potential parties in interest.
- Azard will file interim and final fee applications for allowance of its compensation and expenses with respect to its services with the Court in accordance with applicable provisions of the Bankruptcy Code, the Bankruptcy Rules, the Local Bankruptcy Rules for the Southern District of New York (the "Local Rules"), and any applicable orders of the Court; *provided*, that Lazard shall not be required to maintain or provide time records in connection with the services on behalf of the Debtors. Lazard has not shared or agreed to share any compensation to be paid by the Debtors with any other person, other than other principals and employees of Lazard, in accordance with section 504 of the Bankruptcy Code. Lazard's applications for compensation and expenses will be paid by the Debtors, pursuant to the terms of the Engagement Letter, upon approval by the Court.

Approval of Engagement Pursuant to Section 328 (a) of the Bankruptcy Code

- 33. Section 328 of the Bankruptcy Code provides, in relevant part, that a debtor "with the court's approval, may employ or authorize the employment of a professional person under section 327... on any reasonable terms and conditions of employment, including on a retainer, on an hourly basis, on a fixed or percentage fee basis, or on a contingent fee basis." 11 U.S.C. § 328(a). Thus, section 328(a) permits the Court to approve the terms of Lazard's engagement as set forth in the Engagement Agreement, including the Fee and Expense Structure, and the terms of the Indemnification Letter.
- 34. As recognized by numerous courts, Congress intended in section 328(a) to enable debtors to retain professionals pursuant to specific fee arrangements to be determined at the time of the court's approval of the retention, subject to reversal only if the terms are found to be improvident in light of "developments not capable of being anticipated at the time of the fixing of such terms and conditions." 11 U.S.C. § 328(a); see also Donaldson, Lufkin & Jenrette Sec. Corp. v. Nat'l Gypsum co. (In re Nat'l Gypsum Co.), 123 F.3d 861, 862-3 (5th Cir. 1997) ("If the most competent professionals are to be available for complicated capital restructuring and the development of successful corporate reorganization, they must know what they will receive for their expertise and commitment.")
- 35. The Fee and Expense Structure appropriately reflects the nature of the Services to be provided by Lazard and is consistent with the fee structures typically utilized by leading financial advisors that do not bill their clients on an hourly basis. Similar monthly fee and transaction fee arrangements have been approved and implemented in other large chapter 11 cases in this district and elsewhere. *See, e.g. In re New Century TRS Holdings, Inc.*, No. 07-10416 (Bankr. D. Del. Apr. 25, 2007) (authorizing retention of Lazard Freres & Co. LLC as

financial advisor for debtors, under sections 327(a) and 328(a) of the Bankruptcy Code); In re Oakwood Homes Corp., No. 02-13396 (PJW) (Bankr. D. Del. July 21, 2003); In re Burlington Industries, Inc., No. 01-11282 (RJN) (Bankr. D. Del, May 21, 2003) (authorizing retention of Miller Buckfire Lewis & Co., LLC and Dresdner Kleinwort Wasserstein, Inc. as financial advisors for debtors, under sections 327(a) and 328(a) of the Bankruptcy Code); In re Kaiser Aluminum Corp., et al., No. 02-10429 (JKF) (Bankr. D. Del. March 19, 2002) authorizing retention of Lazard Freres & Co. LLC and subjecting compensation to same standard of review); In re Covad Comm'cns Group, Inc., No. 01-10167 (JJF) (Bankr. D. Del. Nov. 21, 2001) (authorizing retention of Houlihan, Lokey, Howard & Zukin, Inc. with compensation subject to standard of review set forth in section 328(a)); In re W.R. Grace & Co., No 01-01139 (JFK) (Bankr. D. Del. Apr. 2, 2001) (order dated June 22, 2001, approving the retention of The Blackstone Group as financial advisor to the debtors, pursuant to sections 327(a) and 328(a) of the Bankruptcy Code); In re Trans World Airlines, Inc., No. 01-00056 (PJW) (Bankr. D. Del. Jan. 26, 2001) (authorizing retention of Rothschild, Inc., as financial advisors for debtors, under sections 327(a) and 328(a) of the Bankruptcy Code); In re Harnischfeger Industries, No. 99-02171 (PJW) (Bankr. D. Del. Feb. 8, 2000) (authorizing retention of The Blackstone Group L.P. as financial advisors to debtors); see also In re Casual Male Corp., No. 01-41404 (REG) (Bankr. S.D.N.Y. May 18, 2001) (authorizing retention of Robertson Stephens, Inc., subject to section 328(a) standard of review).

36. The Debtors believe that the Fee and Expense Structure and the indemnification, reimbursement, contribution and related provisions set forth in the Engagement Letter and Indemnification Letter are reasonable terms and conditions of employment and should be approved under section 328(a) of the Bankruptcy Code. The Fee and Expense Structure and

the indemnification, reimbursement, contribution and related provisions appropriately reflect (i) the nature of the services to be provided by Lazard and (ii) the fee structures and indemnification provisions typically utilized by Lazard and other leading financial advisory and investment banking firms, which do not bill their clients on an hourly basis and generally are compensated on a transactional basis. In particular, the Debtors believe that the proposed fee structure creates a proper balance between fixed, monthly, and contingency fees based on the successful consummation of relevant transactions.

37. The Debtors submit that the Fee and Expense Structure and the indemnification, reimbursement, contribution and related provisions are reasonable terms and conditions of employment in light of (i) industry practice, (ii) market rates charged for comparable services both in and out of the chapter 11 context, (iii) Lazard's substantial experience with respect to financial advisory and investment banking services, and (iv) the nature and scope of work performed by Lazard in these chapter 11 cases.

Proposed Indemnification Provisions

38. The Indemnification Letter³ provides, among other things, that the Debtors will indemnify, hold harmless, reimburse, defend and provide contribution to Lazard and its affiliates and its and their respective directors, officers, members, employees, agents, and controlling persons under certain circumstances. The terms of the Indemnification Letter are standard engagement provisions, both in chapter 11 cases and outside chapter 11, and reflect the qualifications and limits on such terms that are customary for Lazard and other similar financial advisors as approved in this and other jurisdictions. In connection with the Application, Lazard

³ To the extent that this Application and the terms of the Indemnification Letter are inconsistent, the terms of the Indemnification Letter (as the same may be modified by the order approving this Application) shall control.

has agreed to certain modifications to the Indemnification Letter (see Ridings Aff. at \P 25), which are reflected in the form of order attached hereto as Exhibit A and summarized as follows:

- (a) All requests of an Indemnified Person (as defined in the Indemnification Letter) for payment of indemnity, contribution or otherwise pursuant to the Indemnification Letter shall be made by means of an interim or final fee application and shall be subject to the approval of, and review by, the Court to ensure that such payment conforms to the terms of the Indemnification Letter, the Bankruptcy Code, the Bankruptcy Rules, the Local Bankruptcy Rules and the orders of this Court.
- (b) In no event shall an Indemnified Person be indemnified or receive contribution or other payment under the Indemnification Letter for a claim brought by the Debtors, their estates or the official committee of unsecured creditors appointed in these chapter 11 cases, to the extent that the Court determines by final order that such claim resulted from the bad faith, self dealing, breach of fiduciary duty, if any, gross negligence or willful misconduct on the part of that or any other Indemnified Person; and
- (c) In the event an Indemnified Person seeks reimbursement for attorneys' fees from the Debtors pursuant to the Indemnification Letter, the invoices and supporting time records from such attorneys shall be annexed to Lazard's own interim and final fee applications, and such invoices and time records shall be subject to the United States Trustee's Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses and the approval of this Court under the standards of section 330 of the Bankruptcy Code without regard to whether such attorney has been retained under section 327 of the Bankruptcy Code.
- 39. The Debtors and Lazard believe that the terms of the Indemnification

 Letter are customary and reasonable for financial advisory and investment banking engagements,
 both out-of-court and in chapter 11 proceedings. *See In re All American Semiconductor, Inc.*,
 No. 07-12963 (Bankr. S.D. Fla May 25, 2007); *In re Atlas Worldwide Holdings, Inc.*, No. 0410792 (Bankr. S.D. Fla Apr. 22, 2004); *see also In re New Century TRS Holdings, Inc.*, No. 0710416 (Bankr. D. Del. Apr. 25, 2007); *In re Calpine Corp.*, Case No. 05-60200 (Bankr. S.D.N.Y.
 May 2, 2006). *United Artists Theatre Co. v. Walton (In re United Artists Theatre Co.)*, 315 F.3d
 217, 234 (3d Cir. 2003) (finding indemnification agreement between debtor and financial advisor

reasonable under section 328); *In re Comdisco, Inc.*, No 02-C-1174 2002 U.S. Dist. WL 31109431 (N.D. III. September 23, 2002) (mem.) (affirming order authorizing indemnification of Lazard Frères & Co. LLC and Rothschild, Inc. by debtors and official committee of unsecured creditors respectively); *In re Joan & David Halpern, Inc.*, 248 B.R. 43, 47 (Bankr. S.D.N.Y. 2000), *aff* d, No. 00-3601 (JSM), 2000 Bankr. WL 1800690 (S.D.N.Y. Dec. 6, 2000).

40. The terms of the Indemnification Letter are similar to indemnification terms that have previously been approved by bankruptcy courts in this District and elsewhere. *See In re Worldcom, Inc.*, 02-13533 (AJG) (Bankr. S.D.N.Y. January 14, 2003) (order authorizing retention of Lazard under similar terms); *In re Adelphia Commc'ns Corp.*, 02-41729 (REG) (Bankr. S.D.N.Y. September 27, 2002) (order authorizing retention of Lazard on terms including an indemnification agreement). Accordingly, the Debtors respectfully submit that the terms of the Indemnification Letter, with modifications described herein, are reasonable and customary and should be approved in these. The modifications to the Indemnification Letter are reflected in the form of order annexed as Exhibit A.

Notice

41. No trustee or examiner has been appointed in these chapter 11 cases. The Debtors have served notice of this Motion in accordance with the procedures set forth in the order entered on September 22, 2008 governing case management and administrative procedures for these cases [Docket No. 285] on (i) the U.S. Trustee; (ii) the attorneys for the Creditors' Committee; (iii) the Securities and Exchange Commission; (iv) the Internal Revenue Service; (v) the United States Attorney for the Southern District of New York; and (vi) all parties who have requested notice in these chapter 11 cases. The Debtors submit that no other or further notice need be provided.

42. No previous request for the relief sought herein has been made by the Debtors to this or any other court.

WHEREFORE the Debtors respectfully request that the Court grant the relief requested herein and such other and further relief as it deems just and proper.

Dated: November 13, 2008 New York, New York

> Lehman Brothers Holdings, Inc. (for itself and on behalf of its affiliated Debtors and Debtors in Possession)

By: /s/ Bryan Marsal
Bryan Marsal
Chief Restructuring Officer

EXHIBIT A

Form of Order

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

-----X

In re : Chapter 11 Case No.

LEHMAN BROTHERS HOLDINGS INC., et al. : 08-13555 (JMP)

00 10000

Debtors. : (Jointly Administered)

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INTERIM ORDER PURSUANT TO SECTIONS 327(a) AND 328(a) OF
THE BANKRUPTCY CODE AND RULES 2014 AND 2016 OF THE FEDERAL RULES
OF BANKRUPTCY PROCEDURE AUTHORIZING THE EMPLOYMENT AND
RETENTION OF LAZARD FRERES & CO. LLC AS INVESTMENT BANKER FOR
THE DEBTORS NUNC PRO TUNC TO THE COMMENCEMENT DATE

Upon the application filed on November 13, 2008 (the "Application")¹ of Lehman Brothers Holdings Inc. ("LBHI") and its affiliated debtors in the above-referenced chapter 11 cases, as debtors and debtors-in-possession (collectively, the "Debtors" and, together with their non-debtor affiliates, "Lehman"), pursuant to sections 327(a) and 328(a) of title 11 of the United States Bankruptcy Code (the "Bankruptcy Code") and Rules 2014(a) and 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules") for authorization to employ and retain Lazard Frères & Co. LLC ("Lazard") as investment bankers to the Debtors *nunc pro tunc* to September 15, 2008 (the "Commencement Date"), on the terms set forth in that certain engagement letter between the Debtors and Lazard, dated October 20, 2008, (the "Engagement Letter"), and the related indemnification agreement between the Debtors and Lazard, dated as of September 12, 2008, (the "Indemnification Letter" and, together with the Engagement letter, the "Lazard Agreement"), copies of which are annexed to the Application as Exhibit B, all as more

¹ Capitalized terms that are used but not defined in this order have the meaning ascribed to them in the Application.

fully set forth in the Application; and upon consideration of the Affidavit of Barry W. Ridings, Managing Director and Vice Chairman of Lazard, sworn to on November 13, 2008 (the "Ridings Affidavit"); and due and proper notice of the Motion having been provided in accordance with the procedures set forth in the order entered September 22, 2008 governing case management and administrative procedures [Docket No. 285] to (i) the United States Trustee for the Southern District of New York; (ii) the attorneys for the Official Committee of Unsecured Creditors; (iii) the Securities and Exchange Commission; (iv) the Internal Revenue Service; (v) the United States Attorney for the Southern District of New York; and (vi) all parties who have requested notice in these chapter 11 cases, and it appearing that no other or further notice need be provided; and the Court having reviewed the Application and having heard the statements in support of the relief requested therein at a hearing before the Court (the "Hearing"); and the Court having found and determined that (a) Lazard does not hold or represent an interest adverse to the Debtors' estates, (b) Lazard is a "disinterested person" within the meaning of section 101(14) of the Bankruptcy Code, as required by section 327(a) of the Bankruptcy Code, (c) the terms and conditions of the Engagement Letter and the Indemnification Letter are reasonable, (d) the relief sought in the Application is necessary and in the best interests of the Debtors, the estates, creditors, and all parties in interest, and (e) that the legal and factual bases set forth in the Application establish just cause for the relief granted herein; and upon the record of the Hearing, the Application, the Ridings Affidavit, and all proceedings had before the Court; and after due deliberation and sufficient cause appearing therefor, it is

ORDERED that the Application is granted on an interim basis; and it is further ORDERED that pursuant to sections 327(a) and 328(a) of the Bankruptcy Code and Bankruptcy Rules 2014(a) and 2016, the Debtors are authorized to employ and retain Lazard

as their investment banker *nunc pro tunc* to the Commencement Date in accordance with the terms and conditions of the Engagement Letter, the Indemnification Letter and this Order; and it is further

ORDERED that the terms of the Engagement Letter and the Indemnification Letter, as modified herein, are approved and the Debtors will be bound by such terms, and Lazard shall be compensated and reimbursed pursuant to section 328(a) of the Bankruptcy Code in accordance with the terms of the Engagement Letter and the Indemnification Letter, and Lazard's compensation shall not be subject to review by the Court under section 330 of the Bankruptcy Code; provided, however, that all such fees shall be subject to, and not paid prior to, the approval of this Court in accordance with the standard set forth in section 328(a) of the Bankruptcy Code and upon proper application by Lazard in accordance with the applicable procedures set forth in the Application, the Bankruptcy Code, the Bankruptcy Rules, the Local Rules of the United States Bankruptcy Court for the Southern District of New York (the "Local Bankruptcy Rules"), and the further orders of this Court; provided, however, that Lazard (a) shall not be required to maintain time records for services rendered on behalf of the Debtors and (b) shall not be required to provide or conform to any schedule of hourly rates; provided, further, that each month Lazard will file a schedule that identifies those professionals who have provided services on behalf of the Debtors and that provides a general description of the services performed by such professionals; and it is further

ORDERED that, notwithstanding the foregoing, the United States Trustee retains all rights to object to fees payable to Lazard in connection with any Sale Transaction, any Financing or any Restructuring based on the reasonableness standard provided for in section 330

of the Bankruptcy Code; *provided*, *however*, that the number of hours expended by Lazard shall not be the determinant of such reasonableness; and it is further

ORDERED that the provisions set forth in the Indemnification Letter are approved and the Debtors will be bound by such terms, subject during the pendency of the Debtors' chapter 11 cases to the following modifications to the Indemnification Letter:

- (a) All requests of an Indemnified Person (as defined in the Indemnification Letter) for payment of indemnity, contribution or otherwise pursuant to the Indemnification Letter shall be made by means of an interim or final fee application and shall be subject to the approval of, and review by, the Court to ensure that such payment conforms to the terms of the Indemnification Letter, the Bankruptcy Code, the Bankruptcy Rules, the Local Bankruptcy Rules and the orders of this Court.
- (b) In no event shall an Indemnified Person be indemnified or receive contribution or other payment under the Indemnification Letter for a claim brought by the Debtors, their estates or the official committee of unsecured creditors appointed in these chapter 11 cases, to the extent that the Court determines by final order that such claim resulted from the bad faith, self dealing, breach of fiduciary duty, if any, gross negligence or willful misconduct on the part of that or any other Indemnified Person; and
- (c) In the event an Indemnified Person seeks reimbursement for attorneys' fees from the Debtors pursuant to the Indemnification Letter, the invoices and supporting time records from such attorneys shall be annexed to Lazard's own interim and final fee applications, and such invoices and time records shall be subject to the United States Trustee's Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses and the approval of this Court under the standards of section 330 of the Bankruptcy Code without regard to whether such attorney has been retained under section 327 of the Bankruptcy Code; and it is further

ORDERED that to the extent that there may be any inconsistency between the terms of the Application, the Lazard Agreement or this Order, the terms of this Order shall govern; and it is further

ORDERED that the final hearing to consider entry of an order granting the relief requested in the Application on a permanent basis shall be held on December 3, 2008 at 10:00

a.m. (prevailing Eastern Time); and any objections to entry of such order shall be in writing, shall conform to the Bankruptcy Rules and the Local Bankruptcy Rules, shall set forth the name of the objecting party, the basis for the objection and the specific grounds thereof, shall be filed with the Bankruptcy Court electronically in accordance with General Order M-242 (which can be found at www.nysb.uscourts.gov) by registered users of the Bankruptcy Court's case filing system and by all other parties in interest, on a 3.5 inch disk, preferably in Portable Document Format (PDF), WordPerfect, or any other Windows-based word processing format (with two hard copies delivered directly to Chambers), and shall be served upon: (i) the chambers of the Honorable James M. Peck, One Bowling Green, New York, New York 10004, Courtroom 601; (ii) Weil Gotshal & Manges LLP, 767 Fifth Avenue, New York, New York 10153, Attn: Richard Krasnow, Esq. and James Grogan, Esq., attorneys for the Debtors; (iii) the Office of the United States Trustee for the Southern District of New York, 33 Whitehall Street, 21st Floor, New York, New York 10004, Attn: Andy Velez-Rivera, Esq., Paul Schwartzberg, Esq., Brian Masumoto, Esq., Linda Riffkin, Esq., and Tracy Hope Davis, Esq.; and (iv) Milbank, Tweed, Hadley & McCloy LLP, 1 Chase Manhattan Plaza, New York, New York 10005, Attn: Dennis F. Dunne, Esq., Dennis O'Donnell, Esq., and Evan Fleck, Esq., attorneys for the official committee of unsecured creditors appointed in these cases, so as to be filed and received by no later than November 28, 2008, at 4:00 p.m. (prevailing Eastern Time); and it is further

ORDERED that the Debtors shall serve this Order within three business days of its entry on (i) the U.S. Trustee, (ii) the attorneys for the Creditors' Committee, (iii) the Securities and Exchange Commission, (iv) the Internal Revenue Service, (v) the United States Attorney for the Southern District of New York, and (v) all parties who have requested notice in these chapter 11 cases; and it is further

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ORDERED that this Co	ourt will retain jurisdiction to construe and enforce the
Lazard Agreement and this Order.	
Dated: November, 2008 New York, New York	
-	UNITED STATES BANKRUPTCY JUDGE

EXHIBIT B

Lazard Engagement Agreement

BARRY W. RIDINGS VICE CHAIRMAN OF US INVESTMENT BANKING

LAZARD FRÈRES & CO. LLC
30 ROCKEFELLER PLAZA
NEW YORK, NY 10020
PHONE 212-632-6896
FAX 212-332-1757
barry.ridings@lazard.com

October 20, 2008

Lehman Brothers Holdings Inc. 745 Seventh Avenue New York, New York 10019

Attention:

Bryan Marsal

Chief Restructuring Officer

Ladies and Gentlemen:

This letter agreement (the "Agreement") confirms, subject to the approval of the Bankruptcy Court, the understanding and agreement, effective as of September 15, 2008, between Lazard Frères & Co. LLC ("Lazard") and Lehman Brothers Holdings Inc. ("LBHI"), on behalf of itself and its controlled subsidiaries, other than Lehman Brothers International (Europe) and its subsidiaries (collectively with LBHI, the "Company").

Assignment Scope:

The Company has retained Lazard as its investment banker to advise it in connection with any Restructuring, any Sale Transaction and any Financing (each as defined below) on the terms and conditions set forth herein, subject to the approval of the Bankruptcy Court. As used in this Agreement, the term "Restructuring" shall mean, any transaction or series of transactions involving the restructuring, reorganization and/or recapitalization of any portion of the Company's outstanding indebtedness (including bank debt, bond debt, and other on and off balance sheet indebtedness), trade claims, leases (both on and off balance sheet), litigationrelated claims and obligations, unfunded pension and retiree medical liabilities, funding obligations or other liabilities (collectively, the "Existing Obligations") that is achieved, without limitation, through amendments, waivers and/or consents from the holders or beneficiaries of Existing Obligations (collectively, the "Stakeholders"); rescheduling of the maturities of Existing Obligations; a change in interest rates; repurchase, settlement or forgiveness of Existing Obligations; conversion of Existing Obligations into equity; an exchange offer involving the issuance of new securities in exchange for Existing Obligations; the issuance of new securities. sale or disposition of assets, sale of debt or equity securities or other interests or other similar transaction or series of transactions; or any plan of reorganization approved by the Bankruptcy Court. As used in this Agreement, the term "Sale Transaction" means any transaction or series of transactions involving an acquisition, purchase, sale, merger, consolidation, exchange, business combination or other transaction pursuant to which all or any portion of the assets, voting power, securities or other interests or other obligations of the Company or any Company entity or business are, directly or indirectly, combined with, transferred to or assumed by another entity or group, except for (i) the sales of Eagle Energy, the Indian processing center, R/3 and

any other transaction with respect to which LBHI and Lazard mutually agree that Lazard shall not provide services (it being understood that Lazard shall not unreasonably withhold its agreement not to provide services for transactions where it would not be appropriate for Lazard to advise). As used in this Agreement, the term "Financing" means any transaction or series of transactions involving the public or private issuance, sale, or placement of newly issued (or treasury) equity, equity-linked, or debt securities, instruments, or obligations of the Company, including any exit financing in connection with a case under the Bankruptcy Code.

By signing this Agreement, subject to the approval of the Bankruptcy Court, we hereby accept our appointment as your investment banker under the terms hereof.

Description of Services:

- 1. Lazard agrees, in consideration of the compensation provided in Section 2 below, to perform such of the following investment banking services as LBHI may reasonably request, including:
 - (a) Reviewing and analyzing the business, operations and financial projections of the Company;
 - (b) Assisting the Company in identifying and evaluating candidates for potential Sale Transactions and advising the Company in connection with negotiations and aiding in the consummation of any Sale Transaction;
 - (c) Assisting the Company in the development of a Restructuring plan;
 - (d) Advising and assisting the Company in evaluating potential Financing transactions by the Company, and subject to Lazard's agreement to act (and if requested by Lazard the execution of appropriate agreements), contacting potential sources of capital and assisting the Company in implementing such a Financing;
 - (e) Advising the Company on tactics and strategies for negotiating with Stakeholders;
 - (f) Rendering financial advice to the Company and participating in meetings or negotiations with the Stakeholders or other appropriate parties in connection with any Restructuring, Sale Transaction or Financing;
 - (g) Advising the Company on the timing, nature, and terms of new securities, other consideration or other inducements to be offered pursuant to any Restructuring, Sale Transaction or Financing;
 - (h) Assisting the Company in preparing documentation within our area of expertise that is required in connection with any Restructuring, Sale Transaction or Financing;

- (i) Attending meetings of the Company's Board of Directors and rendering advice with respect to matters on which we have been engaged to advise the Company;
- (j) Providing testimony, as necessary, with respect to matters on which we have been engaged in any proceeding before the United States Bankruptcy Court for the Southern District of New York (the "Bankruptcy Court"); and
- (k) Providing the Company with other financial restructuring advice.

Fees:

- 2. As consideration for the services to be provided, the Company shall pay Lazard the following fees:
 - (a) A monthly fee (the "Monthly Fee"), payable on the 1st of each month of our engagement hereunder, of \$400,000 per month for the 24-month period commencing on October 1, 2008 through (and including) September 1, 2010 and then decreasing to \$250,000 per month thereafter until the earlier of effectiveness of a plan of reorganization or termination pursuant to Section 10;
 - (b) With respect to Sale Transactions:
 - (i) A fee equal to \$5,000,000, payable upon consummation of a Sale Transaction pursuant to which certain North American assets are sold to Barclays Capital, Inc. or any of its affiliates (the "Barclays Sale Fee");
 - (ii) A fee, payable upon consummation of a Sale Transaction pursuant to which the Company's Investment Management Division, which includes Neuberger Berman and the fixed income and certain alternative asset management businesses of the Company, is sold, equal to \$5,000,000 plus 1% of the amount, if any, by which the Aggregate Consideration (as defined on Schedule A) for such transaction exceeds that proposed in the purchase agreement submitted by Bain Capital and Hellman & Friedman on September 29, 2008 (the "Neuberger Berman Sale Fee"); and
 - (iii) A fee, payable upon consummation of any Sale Transaction (other than those described in clauses (b)(i) and (ii) above), equal to the sum of (A) 85% of the applicable percentage, as set forth on Schedule A, of the Aggregate Consideration involved in such transaction; plus, (B) .1% of the aggregate amount of any unfunded obligations or commitments, if any, that are reduced, eliminated or transferred, directly or indirectly, in connection with the transaction, up to a maximum payment of \$1,000,000 pursuant to

this clause (B) (each, together, an "Other Sale Fee"); The Company agrees to direct any buyer to pay the Other Sale Fee directly to Lazard upon consummation of the applicable transaction as a deduction from the proceeds of the Sale Transaction; provided, that, for the avoidance of any doubt, the foregoing shall only limit the Company's obligation to pay Lazard to the extent that the Other Sale Fee is actually so paid by the buyer;

- (c) If a plan of reorganization is approved by the Bankruptcy Court whereby any Stakeholders receive a distribution (whether from an operating company, liquidating trust or otherwise), a fee, payable upon effectiveness of the plan of reorganization, equal to .5% of any cash and the fair market value of any property distributed or distributable to the Stakeholders in connection with the plan of reorganization (adjusted as appropriate so as not to double count any consideration received by the Stakeholders from any Sale Transaction), subject to a maximum fee of \$17,500,000.
- (d) A fee, payable upon consummation of any Financing (for which Lazard has provided services), equal to the amount set forth in Schedule B (the "Financing Fee").
- (e) To the extent that LBHI requests, and Lazard agrees to provide, services other than those set forth in Section 1 above, customary fees with respect thereto shall be mutually agreed by LBHI and Lazard in good faith and subject to approval by the Bankruptcy Court;
- (f) In addition to any fees that may be payable to Lazard and, regardless of whether any transaction occurs, the Company shall promptly reimburse Lazard for all: (A) reasonable expenses (including travel and lodging, data processing and communications charges, courier services and other appropriate expenditures) and (B) other reasonable fees and expenses, including expenses of outside counsel retained with the prior consent of LBHI (not to be unreasonably withheld), if any; and
- (g) As part of the compensation payable to Lazard hereunder, the Company agrees that the indemnification, contribution and related provisions entered into by the Company and Lazard dated September 12, 2008 (the "Indemnification Letter") shall also apply hereto and are incorporated herein in their entirety.
- (h) All amounts referenced hereunder reflect United States currency and shall be paid promptly in cash after such amounts accrue hereunder.

Retention in Chapter 11 Proceedings:

3. LBHI agrees that it will use its reasonable best efforts to obtain prompt authorization

from the Bankruptcy Court to retain Lazard on the terms and conditions set forth in this Agreement under the provisions of Section 328(a) of the Bankruptcy Code. Lazard agrees that during the pendency of LBHI's bankruptcy proceedings, it shall file interim and final applications for allowance of the fees and expenses payable to it by LBHI under the terms of this Agreement, pursuant to the applicable Federal Rules of Bankruptcy Procedure and the local rules and order of the Bankruptcy Court. LBHI shall supply Lazard with a draft of the application and proposed retention order authorizing Lazard's retention in advance of the filing to enable Lazard and its counsel to review and comment thereon. Lazard shall be under no obligation to provide any services under this Agreement unless Lazard's retention under the terms of this Agreement is approved under section 328(a) of the Bankruptcy Code by final order of the Bankruptcy Court, which order is acceptable to Lazard. In so agreeing to seek Lazard's retention under Section 328(a) of the Bankruptcy Code, LBHI acknowledges that it believes that Lazard's general restructuring experience and expertise, its knowledge of the capital markets and its merger and acquisition capabilities will inure to the benefit of LBHI in pursuing any transaction, that the value to LBHI of Lazard's services hereunder derives in substantial part from that expertise and experience and that, accordingly, the structure and amount of the contingent Sale Transaction fees, Financing Fees and the Restructuring fee are reasonable regardless of the number of hours to be expended by Lazard's professionals in the performance of the services to be provided hereunder.

Other:

- 4. No fee payable to any other person, by you or any other party, shall reduce or otherwise affect any fee payable hereunder to us.
- 5. The Company will furnish or cause to be furnished to Lazard such current and historical financial information and other information regarding the business and assets of the Company as Lazard may request in connection with this engagement. The Company represents and warrants to Lazard that all of the foregoing information will be accurate and complete at the time it is furnished, and agrees to keep Lazard advised of all developments materially affecting the Company or its financial position. Unless required by subpoena or other regulatory process, we will not disclose to any third party (other than our counsel or other agents under a duty of confidentiality or as otherwise agreed by you) any portion of the information provided by the Company that is not publicly available, and we will not use such information for any purpose other than pursuant to our engagement hereunder. You also agree to use reasonable efforts to cause each potential counterparty to provide us with such information as we reasonably deem necessary for our financial review and analysis. In performing its services pursuant to this Agreement, including in connection with any analysis, Lazard shall be entitled to rely upon information furnished to it by the Company, any counterparty or that is publicly available, may assume the accuracy and completeness of such information and shall not assume any responsibility for independent verification of any such information. Lazard will not, as part of its engagement, undertake any independent valuation or appraisal of any of the assets or liabilities of the Company or of any third party, or opine or give advice to the Board of Directors, the Company or management or shareholders with respect thereto.
- 6. In performing its services pursuant to this Agreement, Lazard is not assuming any responsibility for the decision of the Company or any other party to pursue (or not to pursue) any

business strategy or to effect (or not to effect) any Sale Transaction, any Restructuring, any Financing or other transaction. Lazard shall not have any obligation or responsibility to provide "crisis management" for or business consultant services to the Company, and shall have no responsibility for designing or implementing operating, organizational, administrative, cash management or liquidity improvements; nor shall Lazard be responsible for providing any tax, legal or other specialist advice.

- 7. It is understood and agreed that nothing contained in this Agreement shall constitute an express or implied commitment by Lazard or any of its affiliates or related parties to underwrite, place or purchase any securities in a financing or otherwise, which commitment shall only be set forth in a separate underwriting, placement agency or purchase agreement, as applicable, relating to the financing.
- 8. On September 12, 2008, the Company and Lazard entered into an engagement agreement (the "Pre-Filing Engagement") and the Indemnification Letter. This Agreement supersedes in entirety the Pre-Filing Engagement, which is terminated in its entirety. Lazard waives payment of any fee or expense amounts payable pursuant to the Pre-Filing Engagement. Notwithstanding the foregoing, the Indemnification Letter remains in full force and effect and shall survive any termination or expiration of this Agreement.
- 9. In order to coordinate our efforts on behalf of LBHI during the period of our engagement hereunder, LBHI will promptly inform Lazard of any discussions, negotiations, or inquiries regarding any potential Sale Transaction, Financing or Restructuring.
- 10. Our engagement hereunder will automatically expire upon effectiveness of a plan of reorganization and may be earlier terminated by you or us at any time without liability or continuing obligation to you or us, except that following such termination and any expiration of this Agreement (a) we shall remain entitled to any fees accrued pursuant to Section 2 but not yet paid prior to such termination or expiration, as the case may be, and to reimbursement of expenses incurred prior to such termination or expiration, as the case may be, and (b) in the case of termination by LBHI or any expiration of this Agreement, we shall remain entitled to full payment of all fees contemplated by Section 2 hereof in respect to any Sale Transaction, any Financing, and any Restructuring announced or resulting from negotiations occurring during the period from the date hereof until one year following such termination or expiration, as the case may be.
- 11. LBHI recognizes that Lazard has been engaged only by LBHI and that the engagement of Lazard is not deemed to be on behalf of and is not intended to confer rights upon any shareholder, partner or other owner of the Company, any creditor, lender or any other person. Unless otherwise expressly agreed, no one, other than senior management or the Board of Directors of LBHI is authorized to rely upon the engagement of Lazard or any statements, advice, opinions or conduct by Lazard. Without limiting the foregoing, any advice, written or oral, rendered to LBHI's Board of Directors or management in the course of the engagement of Lazard are solely for the purpose of assisting senior management or the Board of Directors of LBHI in evaluating any Sale Transaction, any Financing, and any Restructuring and does not constitute a recommendation to any stakeholder of the Company in connection with any Sale Transaction, any Financing, or Restructuring. Any advice, written or oral, rendered by Lazard may not be disclosed publicly or made available to third parties without the prior written consent

of Lazard. Notwithstanding the foregoing, nothing herein shall prohibit you from disclosing to any and all persons the tax treatment and tax structure of any transaction and the portions of any materials that relate to such tax treatment or tax structure. Lazard's role herein is that of an independent contractor; nothing herein is intended to create or shall be construed as creating a fiduciary relationship between Lazard and the Company or its Boards of Directors.

- 12. In connection with the services to be provided hereunder, Lazard may employ the services of its affiliates and related parties and may share with any such entity any information concerning the Company, provided that Lazard and such entities shall hold any nonpublic information confidential in accordance with their respective customary policies relating to nonpublic information. Any such entity so employed shall be entitled to all of the benefits afforded to Lazard hereunder and under the Indemnification Letter and shall be entitled to be reimbursed for its costs and expenses on the same basis as Lazard.
- 13. The provisions hereof shall inure to the benefits of and be binding upon the successors and assigns of the Company, Lazard and any other person entitled to indemnity under the Indemnification Letter. Lehman Brothers Holdings Inc. is executing this agreement on behalf of the Company and agrees that the Company's obligations hereunder shall be joint and several. This Agreement and the related Indemnification Letter embody the entire agreement and understanding among the parties hereto.
- 14. This Agreement and any claim related directly or indirectly to this Agreement (including any claim concerning advice provided pursuant to this Agreement) shall be governed by and construed in accordance with the laws of the State of New York without regard to the principle of conflicts of law. No such claim shall be commenced, prosecuted or continued in any forum other than the courts of the State of New York located in the City and County of New York or in the United States District Court for the Southern District of New York, and each of the parties hereby submits to the jurisdiction of such courts. The Company hereby waives on behalf of itself and its successors and assigns any and all right to argue that the choice of forum provision is or has become unreasonable in any legal proceeding. The Company waives all right to trial by jury in any action, proceeding or counterclaim (whether based upon contract, tort or otherwise) related to or arising out of the engagement of Lazard pursuant to, or the performance by Lazard of the services contemplated by, this Agreement.

If the foregoing Agreement is in accordance with your understanding of the terms of our engagement, please sign and return to us the enclosed duplicate hereof.

Very truly yours,

LAZARD FRERES & CO. LLC

Barry Ridings

Vice Chairman of US Investment Banking

AGREED TO AND ACCEPTED as of the date first above written:

LEHMAN BROTHERS HOLDINGS INC. on behalf of itself and its controlled subsidiaries, other than Lehman Brothers International (Europe) and its subsidiaries

By_____

Bryan Marsal

Chief Restructuring Officer

If the foregoing Agreement is in accordance with your understanding of the terms of our engagement, please sign and return to us the enclosed duplicate hereof.

Very truly yours,

LAZARD FRERES & CO. LLC

By Barry Ridings
Vice Chairman of US Investment Banking

AGREED TO AND ACCEPTED as of the date first above written:

LEHMAN BROTHERS HOLDINGS INC. on behalf of itself and its controlled subsidiaries, other than Lehman Brothers International (Europe) and its subsidiaries

Bryan/Marsal

Chief Restructuring Officer

Schedule A

Aggregate Consideration		
Involved in Sale		
Transaction ¹	Amount	Percent of
(Millions)	(Thousands)	Aggregate
		Consideration
\$20,000 or higher	\$34,000 or higher	0.170
15,000	30,000	0.200
12,500	28,750	0.230
10,000	25,000	0.250
9,000	24,300	0.270
8,000 7,500	23,200	0.290
7,300	22,500	0.300
6,000	22,400 20,100	0.320 0.335
5,000	17,500	0.350
4,000	16,000	0.400
3,000	13,500	0.450
2,000	10,000	0.500
1,000	7,000	0.700
900	6,660	0.740
800	6,240	0.780
700	5,740	0.820
600	5,160	0.860
500	4,500	0.900
400	4,000	1.000
300	3,300	1.100
200	2,600	1.300
100	1,750	1.750
50 or lower	1,100 or lower	2.200

For purposes hereof, the term "Aggregate Consideration" means (x) the total amount of cash and the fair market value (on the date of payment) of all of the property paid or payable (including amounts paid into escrow) in connection with the Sale Transaction (or any related transaction), including amounts paid or payable in respect of convertible securities, preferred equity securities, warrants, stock appreciation rights, option or similar rights, whether or not vested, plus (y) the principal amount of all indebtedness for borrowed money or other liabilities of the Company or relevant Company entity, as applicable, and the Company's pro rata portion (based on its ownership) of any indebtedness for borrowed money or other liabilities of any other entity in which the Company has an ownership interest, in each case, that is eliminated, reduced or transferred, directly or indirectly, in connection with a Sale Transaction. Aggregate Consideration shall also include the aggregate amount of any dividends or other distributions declared by the Company or relevant Company entity, as applicable, after the date hereof other than normal quarterly cash dividends and, in the case of a sale of assets, the value of any related

¹ For a transaction size in between the aggregate considerations specified above, the fee would be determined by interpolating between the two closest percentages.

current assets that are not sold by the Company or relevant Company entity, as applicable. For purposes of calculating Aggregate Consideration, the value of securities (whether debt or equity) that are freely tradable in an established public market will be determined on the basis of the average closing price in such market for the 10 trading days prior to the closing of the Sale Transaction (the "Valuation Date"); and the value of securities that have no established public market or other property will be the fair market value of such securities or other property on such Valuation Date and any restricted stock (i.e., stock in a public company not freely tradeable) received shall be valued at 85% of the public market price of such stock. Aggregate Consideration shall also be deemed to include pension liabilities and guarantees of monies borrowed assumed directly or indirectly by the third party. If the Aggregate Consideration is subject to increase by contingent payments related to future events, the portion of our fee relating thereto shall be calculated by us in good faith and paid to us upon consummation of the Sale Transaction.

SCHEDULE B

Fees for Financings

The following table outlines the Financing Fees. The total Financing Fee shall be calculated by multiplying the applicable fee percentage by the total gross proceeds raised in each Financing.

Funds Raised	Fee
Senior Secured Debt	1.50%
Senior Debt	3.00%
Subordinated Debt	3.50%
Convertible Debt	3.75%
Convertible Preferred Stock	5.00%
Common Stock	6.00%

LAZARD FRERES & CO. LLC 30 ROCKEFELLER PLAZA NEW YORK, NY 10020 PHONE 312-632-6000 WAN JAVING COM

September 12, 2008

Lehman Brothers Holdings Inc. 745 Seventh Avenue New York, New York 10019

Attention: Richard S. Fuld, Jr.

Chairman and Chief Executive Officer

Ladies and Gentlemen:

In connection with our engagement to advise and assist the Board of Directors of Lehman Brothers Holdings Inc. (together with its subsidiaries and any entity formed or used for purposes of a transaction, "you") with the matters set forth in the engagement letter of even date herewith, you and we are entering into this letter agreement. It is understood and agreed that in the event that Lazard Frères & Co. LLC or any of our affiliates, or any of our or their respective directors, officers, members, employees, agents or controlling persons, if any (each of the foregoing, including Lazard Frères & Co. LLC, being an "Indemnified Person"), become involved in any capacity in any action, claim, proceeding or investigation brought or threatened by or against any person, including your securityholders, related to, arising out of or in connection with our engagement, you will promptly reimburse each such Indemnified Person for its reasonable out-of-pocket legal and other expenses (including the cost of any investigation and preparation) as and when they are incurred in connection therewith. You will indemnify and hold harmless each Indemnified Person from and against any losses, claims, damages, liabilities or expenses to which any Indemnified Person may become subject under any applicable federal or state law, or otherwise, related to, arising out of or in connection with our engagement, whether or not any pending or threatened action, claim, proceeding or investigation giving rise to such losses, claims, damages, liabilities or expenses is initiated or brought by you or on your behalf and whether or not in connection with any action, claim, proceeding or investigation in which you or any such Indemnified Person are a party, except to the extent that any such loss, claim, damage, liability or expense is found by a court of competent jurisdiction in a judgment which has become final in that it is no longer subject to appeal or review to have resulted from such Indemnified Person's bad faith and willful misconduct or gross negligence. You also agree that no Indemnified Person shall have any liability (whether direct or indirect, in contract or tort or otherwise) to you or your securityholders or creditors related to, arising out of or in connection with our engagement except to the extent that any loss, claim, damage or liability is found by a court of competent jurisdiction in a judgment which has become final in that it is no longer subject to appeal or review to have resulted from such Indemnified Person's bad faith and willful misconduct or gross negligence.

If for any reason the foregoing indemnification is held unenforceable (other than due to a failure to meet the standard of care set forth above), then you shall contribute to the loss, claim, damage, liability or expense for which such indemnification is held unenforceable in such proportion as is appropriate to reflect the relative benefits received, or sought to be received, by you and your securityholders and creditors on the one hand and the Indemnified Persons on the other hand in the matters contemplated by our engagement as well as the relative fault of yourselves and such persons with respect to such loss, claim, damage, liability or expense and any other relevant equitable considerations. You agree that for the purposes hereof the relative benefits received, or sought to be received, by you and your securityholders and creditors and the Indemnified Persons shall be deemed to be in the same proportion as (i) the total value paid or proposed to be paid by or to you and your securityholders and creditors, as the case may be, pursuant to any transaction (whether or not consummated) for which we have been engaged to perform investment banking services bears to (ii) the fees paid or proposed to be paid to us in connection with such engagement; provided, however, that, to the extent permitted by applicable law, in no event shall we or any other Indemnified Person be required to contribute an aggregate amount in excess of the aggregate fees actually paid to us for such investment banking services. Your reimbursement, indemnity and contribution obligations under this agreement shall be in addition to any liability which you may otherwise have, shall not be limited by any rights we or any other Indemnified Person may otherwise have and shall be binding upon and inure to the benefit of any successors, assigns, heirs and personal representatives of yourselves, ourselves, and any other Indemnified Persons.

You agree that, without our prior written consent (which will not be unreasonably withheld), you will not settle, compromise or consent to the entry of any judgment in any pending or threatened claim, action, proceeding or investigation in respect of which indemnification or contribution could be sought hereunder (if we or any other Indemnified Persons are an actual or potential party to such claim, action, proceeding or investigation or if such settlement, compromise or consent attributes any liability or fault to any Indemnified Person), unless such settlement, compromise or consent includes an unconditional release of each Indemnified Person from all liability arising out of such claim, action, proceeding or investigation. No waiver, amendment or other modification of this agreement shall be effective unless in writing and signed by each party to be bound thereby. Lehman Brothers Holdings Inc. is executing this agreement on behalf of itself and its subsidiaries and any entity formed or used for purposes of a transaction, and you agree that your obligations hereunder shall be joint and several. This agreement and any claim related directly or indirectly to this agreement shall be governed and construed in accordance with the laws of the State of New York (without giving regard to the conflicts of law provisions thereof). No such claim shall be commenced, prosecuted or continued in any forum other than the courts of the State of New York located in the City and County of New York or the United States District Court for the Southern District of New York, and each of us hereby submits to the jurisdiction of such courts. You hereby waive on behalf of yourself and your successors and assigns any and all right to argue that the choice of forum provision is or has become unreasonable. You (on your own behalf and, to the extent permitted by applicable law, on behalf of your securityholders

and creditors) waive all right to trial by jury in any action, proceeding or counterclaim (whether based upon contract, tort or otherwise) related to, arising out of or in connection with our engagement. This agreement shall remain in effect indefinitely, notwithstanding any termination or expiration of our engagement.

Very truly yours,

LAZARD FRERES & CO. LLC

Gary W Parr Deputy Chairman

AGREED TO AND ACCEPTED as of the date first above written:

LEHMAN BROTHERS HOLDINGS INC.

Richard S. Fuld, Jr.

Chairman and Chief Executive Officer-

STEVEN BEPHENFELLD

EXHIBIT C

Affidavit of Barry W. Ridings

WEIL, GOTSHAL & MANGES LLP 767 Fifth Avenue New York, New York 10153 Telephone: (212) 310-8000 Facsimile: (212) 310-8007 Shai Y. Waisman, Esq.

Attorneys for Debtors and Debtors in Possession

UNITED STATES BANKRUPTCY CO	URT
SOUTHERN DISTRICT OF NEW YOL	RK

In re

: Chapter 11 Case No.
: LEHMAN BROTHERS HOLDINGS INC., et al.

Debtors.

: (Jointly Administered)

AFFIDAVIT OF BARRY W. RIDINGS
IN SUPPORT OF APPLICATION PURSUANT TO
SECTIONS 327(a) AND 328(a) OF THE BANKRUPTCY
CODE AND BANKRUPTCY RULES 2014(a) AND 2016 FOR
AUTHORIZATION TO EMPLOY AND RETAIN LAZARD
FRÈRES & CO. LLC AS INVESTMENT BANKERS FOR THE DEBTORS

STATE OF NEW YORK)	
)	ss.:
COUNTY OF NEW YORK)	

Barry W. Ridings, being duly sworn according to law, upon his oath, deposes and says:

1. I am a Managing Director and Vice Chairman of Investment
Banking of the firm Lazard Frères & Co. LLC ("<u>Lazard</u>" or the "<u>Firm</u>"), which has its
principal office at 30 Rockefeller Plaza, New York, New York 10020. I am authorized to
execute this Affidavit on behalf of Lazard. Unless otherwise stated in this Affidavit, I
have personal knowledge of the facts set forth herein.

- 2. This Affidavit is being submitted in support of the application (the "Application"), filed contemporaneously herewith, of Lehman Brothers Holdings Inc. ("LBHI") and its affiliated debtors in the above-referenced chapter 11 cases, as debtors and debtors in possession (together, the "Debtors" and, collectively with their non-debtor affiliates, "Lehman"), pursuant to sections 327(a) and 328(a) of title 11 of the United States Code (the "Bankruptcy Code") and rules 2014(a) and 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), for authorization to employ and retain Lazard as investment banker to the debtors *nunc pro tunc* to September 15, 2008.
- 3. Lazard is the US operating subsidiary of a preeminent international financial advisory and asset management firm. Lazard, together with its predecessors and affiliates, has been advising clients around the world for over 150 years. Lazard has dedicated professionals who provide restructuring services to its clients. Lazard is a broker-dealer registered with the United States Securities and Exchange Commission.
- 4. Certain managing directors, directors, vice presidents and associates of Lazard have extensive experience working with financially troubled companies in complex financial restructurings out-of-court and in chapter 11 proceedings. Lazard and its principals have been involved as advisor to debtor, creditor and equity constituencies and government agencies in many reorganization cases. Since 1990, Lazard's professionals have been involved in over 250 restructurings, representing over \$350 billion in debtor assets.
- 5. Lazard professionals have been employed as financial advisors and investment bankers in a number of troubled company situations, including, among others, chapter 11 cases in the Southern District of New York such as Worldcom, Adelphia

Communications, Parmalat USA, Calpine, Tower Automotive, Northwest Airlines, Genuity, and Wellman. Also relevant with respect to Lazard's knowledge of the Debtors industry and business, Lazard recently represented Bear Stearns in its sale to JP Morgan Chase.

- 6. In connection with its proposed retention by the Debtors in these cases, Lazard undertook to determine whether it had any conflicts or other relationships that might cause it not to be disinterested or to hold or represent an interest adverse to the Debtors. In connection with this inquiry, Lazard obtained from the Debtors and/or their representatives the names of individuals and entities that may be parties-in-interest in these chapter 11 cases (the "Potential Parties-in-Interest") and such parties are listed on Schedule 1 annexed hereto. Lazard has researched its electronic client files and records to determine its connections with the Debtors and any Potential Parties-in-Interest. To the best of my knowledge, Lazard has not been retained to assist any entity or person other than the Debtors on matters relating to, or in connection with, these chapter 11 cases.
- 7. To the best of my knowledge and belief, insofar as I have been able to ascertain, none of the principals or employees of Lazard working on or connected to this engagement on the Debtors' behalf has had, or will have in the future, direct contact concerning these chapter 11 cases with the Potential Parties-in-Interest herein, the United States Trustee, or anyone employed in the Office of the United States Trustee, other than in connection with this engagement for the Debtors.
- 8. To the extent that I have been able to ascertain that Lazard has been retained to represent, since 2003, any of the Potential Parties-in-Interest in matters

unrelated to these cases, such parties are listed on Schedule 2 annexed hereto. Lazard's representation of each entity listed on Schedule 2 is only on matters that are unrelated to the Debtors or these cases. Other than as listed on Schedule 2, I am unaware of any relationships that Lazard has had since 2003 with the Potential Parties-in-Interest herein. Given the size of the Firm and the breadth of Lazard's client base, however, it is possible that other principals or employees of Lazard may have been retained by one or more of the Potential Parties-in-Interest in unrelated matters without my knowledge. To the extent that Lazard discovers any such additional relationships, it will supplement this disclosure to the Court promptly. Additionally, as noted above, Lazard is the US operating subsidiary of an international financial advisory and asset management firm and thus has several legally separate and distinct affiliates. Although employees of such affiliates may assist Lazard at various times in connection with Lazard's engagement, as Lazard is the only entity being retained by the Debtors, we have researched only the electronic client files and records of Lazard, not all of its affiliates, to determine connections with any Potential Parties-in-Interest.

9. Lazard began working with LBHI in July 2008. At that time, LBHI's management was exploring several different options to deal with its liquidity crisis, including selling its investment management division and spinning off certain illiquid mortgage-backed assets. On September 12, 2008, an engagement letter between Lazard and LBHI was executed formalizing Lazard's role as financial advisor. Lazard did not receive any payments for services prior to the commencement of these Chapter 11 cases. Lazard has waived any rights to fees or expense payments pursuant to its prepetition engagement letter.

- Management LLC ("LAM"). While Lazard receives payments from LAM generated by LAM's business operations, LAM is operated as a separate and distinct affiliate and is separated from the Firm's other businesses, including Lazard's financial advisory services group and its managing directors and employees advising the Debtors, by an ethical wall. As part of its regular business operations, LAM may act as investment advisor for or trade securities (including in discretionary client accounts, and through LAM's operation of hedge funds and mutual funds, in which cases investment decisions are made by LAM) including on behalf of creditors, equity holders or other parties in interest in these cases, and Lazard or its affiliates, managing directors and employees. Some of these LAM accounts and funds may now or in the future hold debt or equity securities of the Debtors. Lazard has in place compliance procedures to ensure that no confidential or non-public information concerning the Debtors has been or will be available to employees of LAM.¹
- 11. Prior to September 12, 2008, LAM entered into a Prime Brokerage Agreement with Lehman Brothers Inc. ("LBI") for certain accounts involving investment

¹ Effective May 10, 2005, Lazard transferred its alternative investments business (which includes fund management and investment) and capital markets business (which includes equity research, syndicate, sales and trading) to new privately-held companies, Lazard Alternative Investments LLC ("LAI") and Lazard Capital Markets LLC ("LCM"), respectively, which are neither owned nor controlled by Lazard. LAI and LCM are owned and operated by LFCM Holdings LLC ("LFCM"), which is owned in large part by certain Lazard managing directors. LFCM is separate from Lazard and its businesses, including its financial advisory services group and its managing directors and employees advising the Debtors. LFCM does not hold any proprietary interest in any of the Debtors' debt or equity securities. Potential Parties-in-Interest may be customers of LFCM or investors in funds managed by subsidiaries of LFCM. In the ordinary course of its business, LCM has acted as a co-manager with LBI on various underwritten securities offerings, including several offerings that closed prior to the commencement of these Chapter 11 cases, but for which LBI has not yet distributed underwriting commissions to LCM or the other members of the underwriting syndicate. Pursuant to a business alliance agreement between Lazard and LCM, Lazard receives a portion of the underwriting commissions paid to LCM.

strategies managed by LAM and funded with "seed" money provided by Lazard. We understand that LBI moved certain assets in the accounts to Lehman Brothers

International Europe ("LBIE"). On September 9, 2008, LAM selected a new prime broker and requested a transfer of such accounts to the new prime broker. On September 12, 2008, certain security positions held in the accounts were transferred to the new prime broker, but LBIE retained certain other positions and cash collateral with an aggregate value of approximately \$11.4 million. Consequently, LAM may have a claim against LBIE and/or LBI in the amount of approximately \$11.4 million.

- 12. Lazard has provided and agrees to continue to provide assistance to the Debtors in accordance with the terms and conditions set forth in the Application, the Engagement Letter and the Indemnification Letter, which are annexed to the Application as Exhibit B. Accordingly, I make this Affidavit in support of an order authorizing such retention.
- 13. All of the services that the Firm will provide to the Debtors will be
 (i) at the request of the Debtors and (ii) performed in accordance with customary market
 practice of the investment banking and financial advisory profession.
- 14. Based upon the foregoing, I believe Lazard is disinterested as defined in section 101(14) of title 11 of the United States Code (the "Bankruptcy Code") and does not hold or represent an interest adverse to the Debtors or their estates.

² Lazard has been retained by LBHI, and not by LBIE. LBIE is currently involved in a judicial proceeding in the United Kingdom. Under the terms of Lazard's engagement letter with LBHI, Lazard will not represent the Debtors in connection with any matter relating to LBIE.

- described in the Application and the Engagement Letter in accordance with the Bankruptcy Code, the Bankruptcy Rules, the United States Trustees' Guidelines and any and all rules and orders of this Court; *provided, that,* as described in the Application, Lazard shall not be required to maintain time records for services rendered on behalf of the Debtors. Each month, however, Lazard will file a schedule that (a) identifies those professionals who have provided services on behalf of the Debtors, and (b) provides a general description of the services performed by such professionals.
- 16. The Fee and Expense Structure described in the Application is comparable to compensation generally charged by investment banking firms of similar stature to Lazard and for comparable engagements, both in and out of court. The Fee and Expense Structure is also consistent with Lazard's normal and customary billing practices for cases of this size and complexity that require the level and scope of services provided here. In my opinion, the Fee and Expense Structure is reasonable and at favorable market rates. For example, the Barclays Sale Fee and the pending Neuberger Berman Sale Fee each represent approximately .3% of the proceeds to the Debtors. Based on my experience, Lazard's fees, therefore, compare very favorably and are less than half of the average fee paid to investment banks of .7% for mergers and acquisitions in non-bankruptcy transactions between \$1.5 billion and \$2.0 billion in 30 transactions completed over the last 5 years.
- 17. With respect to other potential Sale Transactions, Lazard has agreed to seek compensation equal to 85% of the fees that Lazard typically charges for merger and acquisition transactions. The Debtors thus benefit in two ways. First, Lazard

has applied a 15% discount to the merger and acquisition fee Lazard typically charges its clients. Second, Lazard expects to be available for all sale assignments, including those that might be less desirable due to the level of difficulty or other such factors.

- 18. With respect to the fees payable in connection with a plan of reorganization, Lazard's fee is comparable to the fees charged by investment banks in other large multi-billion dollar chapter 11 cases such as, Conseco, United Airlines, Parmalat, Calpine, WorldCom, and Adelphia. The fee also includes a formula based on creditor recovery and has a fee cap which puts an upward limit on the fee payable to Lazard. In addition, fees payable in connection with a chapter 11 plan will be adjusted in respect of certain Sale Transactions in order to prevent the Debtors from paying duplicate fees.
- 19. Lazard has advised the Debtors that it is not the general practice of investment banking firms to keep detailed time records similar to those customarily kept by attorneys. While in many instances Lazard has maintained time records in bankruptcy cases, Lazard believes in this case it should be excused from this practice given the size, complexity and broad scope of this case, which is the largest chapter 11 case ever filed. Most professionals within Lazard, including most of the large number of professionals that Lazard has involved in this case, do not keep time records in connection with the performance of their services. In order to demonstrate the services provided by Lazard to the Debtors, each month Lazard will file a schedule that identifies those professionals who have provided services on behalf of the Debtors and that provides a general description of the services performed by such professionals.

- 20. Lazard also will seek reimbursement for reasonable out-of-pocket expenses, and other fees and expenses, including reasonable expenses of counsel, if any. Lazard will follow its customary expense reimbursement guidelines and practices in seeking expense reimbursement from the Debtors.
- 21. Lazard charges its clients for reasonable expenses associated with an assignment. Except as necessary to comply with an applicable administrative order, all such expense billings are in accordance with the Firm's customary practices.
- 22. The hours worked, the results achieved, and the ultimate benefit to the Debtors of the work performed by Lazard in connection with its engagement may vary and the Debtors and Lazard have taken this into account in setting Lazard's compensation. In order to induce Lazard to do business with the Debtors in bankruptcy, the compensation structure was established to reflect the difficulty of the extensive assignments Lazard expects to undertake and the potential for failure.
- 23. Lazard's restructuring expertise, mergers and acquisitions capabilities, as well as its capital markets knowledge and financing skills, some or all of which may be required by the Debtors during the term of Lazard's engagement, were important factors in determining the Fee and Expense Structure (as defined in the Application) and, the ultimate benefit to the Debtors of Lazard's services cannot be measured merely by reference to the number of hours to be expended by Lazard's professionals in the performance of such services.
- 24. The Fee and Expense Structure has been agreed upon by the parties in anticipation that a substantial commitment of professional time and effort will be required of Lazard and its professionals, and in light of the fact that such commitment

may foreclose other opportunities for Lazard and that the actual time and commitment required of Lazard and its professionals to perform services hereunder may vary substantially from week to week or month to month, creating "peak load" issues for the firm.

- 25. As part of the overall compensation payable to Lazard under the terms of the Engagement Letter, the Debtors have agreed to certain indemnification and contribution obligations as described in the Indemnification Letter, subject to certain modifications described more fully below. Such provisions are customary and reasonable for financial advisory and investment banking engagements, both out-of-court and in chapter 11. Although the provisions set forth in the Indemnification Letter have been agreed to by the Parties, in order to comply with all applicable statutes, orders, rules, and guidelines during the pendency of the Debtors' chapter 11 cases, Lazard has agreed to the following modifications with respect to the Indemnification Letter:
 - a. All requests of an Indemnified Person (as defined in the Indemnification Letter) for payment of indemnity, contribution or otherwise pursuant to the Indemnification Letter shall be made by means of an interim or final fee application and shall be subject to the approval of, and review by, the Court to ensure that such payment conforms to the terms of the Indemnification Letter, the Bankruptcy Code, the Bankruptcy Rules, the Local Bankruptcy Rules and the orders of this Court.
 - b. In no event shall an Indemnified Person be indemnified or receive contribution or other payment under the Indemnification Letter for a claim brought by the Debtors, their estates or the official committee of unsecured creditors appointed in these chapter 11 cases, to the extent that the Court determines by final order that such claim resulted from the bad faith, self dealing, breach of fiduciary duty, if any, gross negligence or willful misconduct on the part of that or any other Indemnified Person; and
 - c. In the event an Indemnified Person seeks reimbursement for attorneys' fees from the Debtors pursuant to the Indemnification Letter, the invoices

and supporting time records from such attorneys shall be annexed to Lazard's own interim and final fee applications, and such invoices and time records shall be subject to the United States Trustee's Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses and the approval of this Court under the standards of section 330 of the Bankruptcy Code without regard to whether such attorney has been retained under section 327 of the Bankruptcy Code.

I declare under the penalty of perjury that the forgoing is true and correct,

to the best of my knowledge.

LAZARD FRERES & CO. LLC

By: /s/ Barry W. Ridings

Name: Barry W. Ridings Title: Managing Director and

Vice Chairman of Investment Banking

Sworn and subscribed to before me, a notary public for the State of New York, County of New York this 13th day of November, 2008

[/s/ Hanna Murnane
Hanna Murnane
Notary Public

HANNA MURNANE
Notary Public, State of New York
No. 41-4729327
Qualified in Queens County
Commission Expires March 30, 2010

SCHEDULE 1

Schedule 1

Potential Parties in Interest

Lehman Brothers Holdings Inc., et al

50 Largest Bond Holders

- 1. PIMCO Advisors LP
- 2. Barclays Global Fund Advisors
- 3. Vanguard Group Incorporated
- 4. UBS Investment KAG
- 5. Franklin Advisors Inc.
- 6. American Life Insurance Company
- 7. Capital Research and Management
- 8. Fidelity Management and Research
- 9. Metropolitan Life Insurance Company
- 10. Federated Investors
- 11. Loomis Sayles & Company L.P.
- 12. Sun Life Assure Co. of Canada
- 13. Phillips Hager & North Investment Management
- 14. United States Indices
- 15. Alpha Mutual Fund Management
- 16. Teachers Insurance and Annuity Association
- 17. Northwest Mutual Life Insurance Company
- 18. AXA Equitable Life Insurance Company
- 19. BBVA Gestion SA SGIIC (Spain)
- 20. Allianz Life Insurance Company of North America
- 21. Prudential Insurance Company of America
- 22. Riversource Life Insurance Company
- 23. Van Kampen Asset Management
- 24. Zurich American Insurance Company
- 25. AIG Annuity Insurance Company
- 26. Jackson National Life Insurance
- 27. John Hancock Life Insurance Company
- 28. Hartford Life Insurance Company
- 29. ALFA Mutual Fire Insurance Company
- 30. PIMCO Funds Global Investors
- 31. Advanced Series Trust
- 32. AETNA Life Insurance Company
- 33. NATIXIS Asset Management Advisors
- 34. Guardian Life Insurance Company
- 35. T. Rowe Price Associates
- 36. Principal Life Insurance Company
- 37. Medical Liability Mutual Insurance Company
- 38. Western Asset Management Company

- 39. Continental Casualty Company
- 40. John Hancock Investment Management Services
- 41. Franklin Templeton Investments
- 42. Thrivent Financial for Lutherans
- 43. Metlife Insurance Company of Connecticut
- 44. Transamerica Life Insurance Company
- 45. Metropolitan West Capital Management
- 46. ING Investment LLC
- 47. Prudential Financial Inc.
- 48. American Family Life Assurance Company
- 49. Blackrock Advisors
- 50. Liberty National Life Insurance Company

100 Largest Unsecured Creditors other than Bondholders

- 1. Citibank, NA
- 2. The Bank of New York
- 3. Aozora Bank
- 4. BNP Paribas
- 5. Mizuho Corporate Bank Ltd.
- 6. Citibank N.A. Hong Kong Branch
- 7. Shinsei Bank Ltd.
- 8. UFJ Bank Limited
- 9. Sumitomo Mitsubishi Banking Corp
- 10. Svenska Handelsbanken
- 11. Lloyds Bank, PLC
- 12. KBC Bank
- 13. Shinkin Central Bank
- 14. Commonwealth Bank of Australia, Tokyo Branch
- 15. The Bank of Nova Scotia
- 16. Chuo Mitsui Trust & Banking
- 17. Hua Nan Commercial Bank, Ltd
- 18. Bank of China, New York Branch
- 19. CW Lending II Limited
- 20. Nippon Life Insurance Co.
- 21. Microsoft Licensing, GP
- 22. ANZ Banking Group Limited
- 23. Dimension Data
- 24. Standard Chartered Bank
- 25. First Commercial Bank Co., Ltd, New York Agency
- 26. Bank of Taiwan, New York Agency
- 27. DnB NOR Bank ASA
- 28. Australia and New Zealand Banking Group Limited
- 29. HSBC Bank
- 30. Bloomberg Finance LP
- 31. National Bank of Australia

- 32. Taipei Fubon Bank, New York Agency
- 33. Origin HR Consulting Limited
- 34. Banctec Ltd.
- 35. The British Land Company PLC
- 36. London Borough of Tower Hamlets Rates
- 37. McKee Nelson LLP
- 38. YXIME
- 39. Standard & Poor's
- 40. Bats Trading, Inc.
- 41. Caldwalader, Wickersham, and Taft
- 42. CB Richard Ellis Client Account RE Gloa
- 43. Sidley Austin Brown & Wood
- 44. JQ Network PTD Limited
- 45. Reuters America Inc.
- 46. IBM Corporation
- 47. Network Appliance, Inc.
- 48. Clifford Chance
- 49. Ernst & Young
- 50. Hewlett-Packard AP (HONG KONG) LIMITED
- 51. CDW Direct LLC
- 52. Millennium Developers PVT LTD
- 53. Virtx
- 54. Linklaters
- 55. Allen & Overv
- 56. NYSE Market, Inc.
- 57. Broadridge Securities Processing
- 58. Reuters Limited
- 59. Paul Weiss
- 60. Kim & Chang
- 61. Tata Consultancy Services
- 62. Bloomberg L.P.
- 63. Standard and Poors Corp.
- 64. Ernst and Young Private Limited
- 65. Deutsche Borsche AG
- 66. FT Interactive Data
- 67. Thompson Financial
- 68. Anjarlekar & Associates
- 69. Pricoa Relocation UK Limited
- 70. Davis, Polk and Wardwell
- 71. Henegan Construction Co., Inc.
- 72. Linklaters, S.L.
- 73. Ashurst Morris Crisp
- 74. National Commerce bank
- 75. ZKB (Zurcher Kantonalbank)
- 76. Information Builders Inc.

- 77. TIBCO Software, Inc.
- 78. Sungard Securities Finance Inc.
- 79. 1301 Properties Owner LP
- 80. Dell Marketing L.P.
- 81. Fidessa Plc.
- 82. London & European Title Insurance Services Ltd.
- 83. Haworth Singapore PTE Ltd.
- 84. 1221 Avenue of the Americas *
- 85. 55 Broadway *
- 86. ICAP Securities Limited
- 87. Morse Service Holdings Limited
- 88. Swapswire Limited
- 89. Kingston Communications PLC
- 90. Vertex Mortgage Services
- 91. Drowst Trading, LLC
- 92. Computenter (UK) Ltd.
- 93. Bank of America Plaza STE 3500 *
- 94. Canary Warf Management Limited
- 95. WIPRO Infotech Enterprise Solutions
- 96. 767 Fifth Ave *
- 97. 125 Broad Street *
- 98. Morse Group Limited
- 99. Mace Limited
- 100. 1301 Properties Owner LP

Significant Landlords

- Rock Forty Ninth LLC
- 1301 Properties Owner L.L.C
- Huron Consulting Group LLC
- Deutsche Bank AG, New York Branch
- WPGH, LLC
- 70 Hudson Street, LLC
- Corporate Park Associates
- Monarch Centre Associates, LLC
- Consultatio Inversora S.A.
- MJH Wacker LLC
- Eastrich No. 167 Corporation
- 8 Sound Shore Associates, LLC
- MCPR Unit V LP, S.E.
- Middlefield Park Associates
- 1111 Brickell Office, LLC
- Lempira S.R.L., R.U.C.
- Telwares, Inc.
- Archipelago Holdings, Inc.

- Teachers Insurance and Annuity Assoc. of America
- Palm Beach Park Centre 4, LLC
- Nine Penn Center Associates, LP
- San Diego Frazee, LLC
- Columbia Center Property LLC
- CT Tower Investments Inc
- Clifford Chance US LLP
- 125 High Street LP
- SP4 190 S. LaSalle, L.P.
- Crescent TC Investors LP
- Constellation Place, LLC
- HWA 555 Owners, LLC
- WA 555 Owners, LLC
- HQ Global Workplaces
- Four Point Star Operating Company, L.P.
- HQ Global Workplaces
- 20 CCC Business Trust
- 605 Third Avenue Fee LLC
- CMD ST Financial Centre, LLC
- CPR (USA) Inc.
- SLG 220 News Owner LLC
- B&R 919, LLC
- Argonne Capital Group
- PCC Properties (Calgary) Ltd.
- Board of Trade of the City of Chicago, Inc.
- JBC Funds 200 West Monroe LLC
- 300 Main L.L.C.
- Normandy Real Estate Partners
- Texas Tower Limited
- Guggenheim Concourse, L.P.
- Hanover Moving & Storage Co., Inc.
- 101 Hudson Leasing Associates
- New Tower Trust Company Multi-Employer Property Trust
- AIG Technologies, Inc.
- CA-10880 Wilshire Limited Partnership
- Sharon Land Company, LLC
- Deutsche Immobilien Fonds Aktiengesellschaft
- Stillwater Development, LLC
- 50 Broadway Realty Corp.
- 85 Tenth Avenue Associates, LLC
- BP 399 Park Avenue LLC
- Clearbridge Advisors, LLC (f/k/a CAM North America, LLC)

- Historic TW Inc.
- Pricewaterhouse Coopers, LLP
- The Irvine Company LLC
- Regus do Brasil, Ltd
- JDJ Properties, Inc.
- Millennium De Investimentos Imobiliarios LTDA
- HQ Global Workplaces
- The Realty Associates Fund VIII, L.P.
- For 1031 Heritage II LLC
- Denver United LLC
- Lehman Brothers Holdings, Inc.
- Courtside West, LLC
- Brandywine Office Investments LLC
- NBS Brookside 700/800, L.L.C.
- Mackenzie Financial Corporation
- Creekside Business Mall LLC
- Legacy III Centennial, LLC
- Wacker Drive Limited Partnership
- CB Office 10, Ltd.
- Rosemead Properties, Inc.
- Corridors I & II/Loudoun II SPE Feeco, L.L.C.
- Mack-Cali CW Realty Associates L.L.C.
- Triple Net Properties, LLC
- Legacy III Centennial, LLC
- Crown Point, L.L.C.
- Mountain Towers Properties, LLC
- GRE Glendale LLC
- Liberty Property Limited Partnership
- Sandtrap II, Ltd.
- The Irvine Company LLC
- Piedmont Operating Partnership, L.P.
- 101 Hudson Leasing Associates
- 5450 West Sahara LLC
- Trizec Westwood Center LLC
- WLA UPU 1 and 2, LLC
- American Center
- Brookfield Properties One WFC Co. LLC
- 600 Partners Co., L.P.
- Historic TW Inc.
- Custer Court, L.P.
- San Diego-Frazee, LLC
- Beneficiaries of North Star Trust Company Title Holding Land Trust

- Galleria Properties, LLC
- Tempe Fountainhead Corporate, LLC
- Sunray Investments
- National Union Fire Insurance Company of Pittsburgh, PA

Secured Creditors

- 1. JPMorgan Chase
- 2. Fenway Funding LLC
- 3. Swedbank
- 4. State Street
- 5. MetLife
- 6. SMBC
- 7. Danske Bank

Government and State Regulatory Agencies.

U.S. Regulation

- Securities and Exchange Commission
- State Blue Sky Laws in all 50 states and Puerto Rico
- Commodity Futures Trading Commission (LBI, NB LLC)
- Office of Thrift Supervision (LB Bank)
- Federal Deposit Insurance Corporation (LB Bank, LB Commercial Bank)
- Office of the Comptroller of Financial Institutions (Lehman Brothers Trust Co.)
- Federal Energy Regulatory Commission (Lehman Brothers Commodity Services Inc.)
- Utah Commissioner of Financial Institutions (LB Commercial Bank)
- State Bank Commissioner of the State of Delaware (Lehman Brothers Trust Company of Delaware)
- Financial Industry Regulatory Authority (non-governmental)
- New York Stock Exchange (non-governmental)
- National Futures Association (non-governmental)

Members of Ad Hoc or Unofficial Creditors' Committees – Those formed prior to the Commencement Date, to the extent known at the Commencement Date.

- The Ad Hoc Committee of Bondholders of the Main Street Natural Gas, Inc. Gas Project Revenue Bonds
- Capital Research Management Co.
- Franklin Federal Intermediate-Term-Tax-Free Income Fund
- Franklin Federal Tax-Free Income Fund
- Franklin Georgia Tax-Free Income Fund
- Franklin High-Yield Tax-Free Income Fund

- Franklin Advisors LP
- Oppenheimer Funds, Inc.
- Independence Holding Co.
- The Vanguard Group
- Allstate Insurance Co.
- Informal LBHI Bondholder Group
- members not listed

Significant Stockholders – If Debtor is a corporation, any significant stockholders (greater than 5%).

•	AXA and related parties	7.25%
•	Clearbridge Advisors, LLC and related parties	6.33%
•	FMR LLC and related parties	5.87%

Directors and Officers – Current and former (up to three years) members of the corporation's board of directors and its officers.

Board of Directors

- Richard S. Fuld, Jr. (current)
- Michael L. Ainslie (current)
- John F. Akers (current)
- Roger S. Berlind (current)
- Thomas H. Cruikshank (current)
- Marsha Johnson Evans (current)
- Sir Christopher Gent (current)
- Jerry A. Grundhofer (current)
- Roland A. Hernandez (current)
- Henry Kaufman (current)
- John D. Macomber (current)

Officers

- Richard S. Fuld, Jr. (current)
- Riccardo Banchetti (current)
- Jasjit S. Bhattal (current)
- Gerald A Donini (current)
- Eric Felder (current)
- Scott J. Freidheim (current)
- Michael Geband (current)
- David Goldfarb (current)
- Alex Kirk (current)
- Hyung S. Lee (current)
- Stephen M. Lessing (current)

- Ian T Lowitt (current)
- Herbert H. McDade III (current)
- Hugh E. McGee III (current)
- Christian Meissner (current)
- Thomas A. Russo (current)
- George H. Walker (current)
- David Coles (current)
- James Fogarty (current)
- Bryan Marsal (current)
- Erin Callen (former)
- Jospeh M. Gregory (former)
- Christopher O'Mera (former)
- Jonathan Beyman (former)

Underwriting Investment Bankers for Debtor's securities for all securities issued or outstanding on the Commencement Date or during the three years prior to the Commencement Date.

- Lehman Brothers
- Hoare Govett, Ltd.
- UBS Investment Bank
- Merrill Lynch
- ABN AMRO Rothschild

Related Entities

737 Portfolio Services LLC

737 Portfolio Trust

Area Assignor Corp. (dissolved)

Area Depository Corporation (dissolved)

Area GP Corporation

Aristos LLC

ASB L.L.C.

Ballybunion Investments No. Ltd.

Ballybunion Investments No. 2 Ltd.

Ballybunion Investments No. 3 Ltd

Banque Lehman Brothers S.A.

Bixen Limited

BK I Realty Inc. (dissolved)

BK II Properties Inc.

BK III Properties Inc.

Blue Jay Realty Corporation

BNC Holdings Inc.

Bromley LLC

Brookson Corp.

Brookwood Energy & Properties Inc.

Canope Credit Corp.

Capital Analytics II, LP

Central Funding (Concord) Corporation (dissolved)

Clarks Summit I, LLC

Clarks Summit II, LLC

CP1 Real Estate Services Inc.

CP4 Real Estate Services Inc. (dissolved)

Dimont Corporation

DL Mortgage Corp.

DRA Management, Inc. (dissolved)

Eagle Energy Management, LLC

Eagle Energy Partners I, L.P.

East Dover Limited

Edibrook Corp.

EHP/GP Inc. (dissolved)

Eldon Street Holdings Limited

ELQ Holdings B.V.

ELQ Hypothekan N.V.

Equipment Management Inc.

Equity Strategies Loans LLC

Equity Strategy Loans LLC

e-Valuate, LP

Executive Monetary Management, Inc.

Falcon Holdings I LLC

First Ward Properties Inc.

Flight Sim I LLC

Flight Sim II LLC

Flight Sim III LLC

Flight Sim IV LLC

Flight Sim V Inc.

FRAH Special Services Inc.

Fundo De Investimento Multimercado Credito Privado Navigator Investmento

Furno & Del Castano CapitalPartners LLP

GA Dekalb Inc.

GKI Korea Development Limited

Global Principal Strategies Loans Inc.

GRA Finance Corporation Ltd.

GRA Finance Corporation Ltd.

Growth Partners Inc. (dissolved)

Hills Funding One, Ltd.

Hydrocarbon Capital II LLC

IL Lombard Inc. (dissolved)

Ivanhoe Lan Pty Limited

Jet Aircraft Leasing Inc. (dissolved)

- Jet Partners, LLC
- JFM Aviation Once LLC
- KM-I Real Estate Company VII (sold)
- Laminar Holdings LLC
- LB Alberta Holdings Inc.
- LB Beta Finance Cayman Limited
- LB GPS Lightfoot L.L.C.
- LB Holdings Intermediate 1 Ltd
- LB Holdings Intermediate 2 LtdLB I Group Inc
- LB I Group Inc.
- LB I Group Inc.
- LB India Holdings Cayman I Limited
- LB India Holdings Cayman II Limited
- LB India Holdings Mauritius I Limited
- LB India Holdings Mauritius II Limited
- LB India Holdings Mauritius III Limited
- LB Investment Corp. Inc.
- LB Investment Holding Company Limited (dissolved)
- LB Investments (UK) Limited
- LB Leasing Inc.
- LB Lomond Investments Limited
- LB Maritim Investor GmbH
- LB Memphis Brownestone LLC
- LB Military Housing LLC
- LB Note Corp.
- LB Ohana, LLC
- LB Skypower Inc.
- LB Trade Corp.
- LB UK Financing Limited
- LB UK RE Holdings Ltd.
- LB3 GmbH
- LBCCA Holdings I LLC
- LBCCA Holdings II LLC
- LB-NL Holdings (Cayman) Limited
- LB-NL Holdings I Inc.
- LB-NL Holdings L.P.
- LB-NL U.S. Investor Inc.
- LBQ Funding (UK)
- LBO Investments Limited
- LBQ Hong Kong Funding Ltd
- LBQ Hong Kong Services Limited
- LCP LTU LLC
- LCPI Properties Inc.
- LCPI Properties Inv.
- Leesburg ACG LLC

Lehman ABS Corporation

Lehman Aircraft Securitization Holdings LLC

Lehman Asset Backed Caps Inc.

Lehman Brother Venture Capital 2003 Partnership

Lehman Brothers (Israel) Inc.

Lehman Brothers (Spain) S.A.

Lehman Brothers 1999 Venture Managers' Partnership L.P.

Lehman Brothers 1999 Vernture GP Partnership L.P.

Lehman Brothers AIM Holding II LLC

Lehman Brothers Alternative Investment Management LLC

Lehman Brothers Argentina S.A.

Lehman Brothers Asset Management Asia, Inc. (dissolved)

Lehman Brothers Asset Management (Europe) Ltd

Lehman Brothers Asset Management France

Lehman Brothers Asset Securitization LLC

Lehman Brothers Capital GmbH, Co

Lehman Brothers Capital Partners I, L.P.

Lehman Brothers Capital Partners II, L.P.

Lehman Brothers Capital Partners IV, L.P.

Lehman Brothers CDO 2003 L.P.

Lehman Brothers CDO Associates (Cayman), Ltd.

Lehman Brothers CDO Associates 2003 L.P.

Lehman Brothers CDO Associates 2004 L.P.

Lehman Brothers CDO Opportunity Partners 2004-2, L.P.

Lehman Brothers Commercial Corporation Asia Limited

Lehman Brothers Commercial Mortgage K.K.

Lehman Brothers Commodity Service Inc.

Lehman Brothers Communications Partnership

Lehman Brothers de Chile, S.A. (dissolved)

Lehman Brothers de Chile, S.A. (dissolved)

Lehman Brothers de Venezuela C.A. (inactive)

Lehman Brothers de Venezuela C.A. (inactive)

Lehman Brothers Derivative Fiance LLC

Lehman Brothers Derivative Products Inc.

Lehman Brothers Diversified Private Equity Fund 2004, L.P.

Lehman Brothers do Brasil Ltda

Lehman Brothers Energy Canada, ULC

Lehman Brothers Europe Inc.

Lehman Brothers Europe Limited

Lehman Brothers European Mezzanine 2002 Associates L.P.

Lehman Brothers European Mezzanine 2002 L.P.

Lehman Brothers European Venture Capital Associates L.P.

Lehman Brothers European Venture Capital L.P.

Lehman Brothers Finance (Japan) Inc.

Lehman Brothers Financial Products Inc.

Lehman Brothers Fund of Funds Associates L.P.

Lehman Brothers Fund of Funds L.P.

Lehman Brothers Global Asset Management K.K. (liquidated)

Lehman Brothers Healthcare Venture Capital Associates L.P.

Lehman Brothers Healthcare Venture Capital L.P.

Lehman Brothers Holdings Inc.

Lehman Brothers Holdings International Inc.

Lehman Brothers Holdings Japan Inc.

Lehman Brothers Holdings Plc

Lehman Brothers Holdings Scottish LP

Lehman Brothers Inc.

Lehman Brothers Insurance Agency L.L.C

Lehman Brothers International (Europe)

Lehman Brothers International Services, Inc.

Lehman Brothers Investment Holding Company Inc.

Lehman Brothers Investment Management Asia Limited

Lehman Brothers Investments PTE Ltd.

Lehman Brothers Japan Inc

Lehman Brothers LBO Inc.

Lehman Brothers Limited

Lehman Brothers Luxembourg Investments Sarl

Lehman Brothers MBG Associates III L.L.C.

Lehman Brothers MBG Associates L.P.

Lehman Brothers MBG Capital Partners 1998 (C) LP

Lehman Brothers MBG Finders 1999 (A) L.P.

Lehman Brothers MBG Finders 1999 (B) L.P.

Lehman Brothers MBG Finders 2000 (B) L.P.

Lehman Brothers MBG Partners 1997 (A) L.P. (dissolved)

Lehman Brothers MBG Partners 1997 (B) L.P. (dissolved)

Lehman Brothers MBG Partners 1998 (A) L.P.

Lehman Brothers MBG Partners 1998 (B) L.P.

Lehman Brothers MBG Partners 1998 (C) L.P.

Lehman Brothers MBG Partners 1999 (A) L.P.

Lehman Brothers MBG Partners 1999 (B) L.P.

Lehman Brothers MBG Partners 1999 (C) L.P.

Lehman Brothers MBG Partners L.P.

Lehman Brothers MBG Venture Capital Partners 1997

Lehman Brothers MBG Venture Capital Partners 1998 (A) L.P.

Lehman Brothers MBG Venture Capital Partners 1998 (B) L.P.

Lehman Brothers MBG Venture Capital Partners 1998 (C) L.P.

Lehman Brothers MBG Venture Capital Partners 1998 (D) L.P.

Lehman Brothers MLP Associates, L.P.

Lehman Brothers MLP Partners, L.P.

Lehman Brothers Offshore Diversified Arbitrage Fund, Ltd.

Lehman Brothers Offshore Diversified Arbitrage Master Fund Ltd.

Lehman Brothers Offshore Diversified Private Equity Fund 2004, L.P.

Lehman Brothers Offshore Investment Partnership L.P.

Lehman Brothers Offshore Investment Partnership-Japan L.P.

Lehman Brothers Offshore long/short fund, ltd

Lehman Brothers Offshore Long/Short Master Fund Ltd.

Lehman Brothers Offshore Partners Ltd.

Lehman Brothers Offshore Partnership Account 2000/2001, L.P.

Lehman Brothers Offshore Partnership GP 2000/2001 L.P.

Lehman Brothers Offshore Real Estate Associates, Ltd

Lehman Brothers OTC Derivatives Inc.

Lehman Brothers Overseas Inc.

Lehman Brothers Pacific Holdings Pte. Ltd.

Lehman Brothers Participation Fund Associates, L.P.

Lehman Brothers Partnership GP 2000/2001 L.P. (dissolved)

Lehman Brothers Private Equity Advisers L.L.C

Lehman Brothers Private Fund Advisers LP

Lehman Brothers Private Funds Investment Company GP, LLC

Lehman Brothers Private Funds Investment Company LP, LLC

Lehman Brothers Private Fund Management LP

Lehman Brothers (PTG) Limited

Lehman Brothers Secondary Fund of Funds Associates L.P.

Lehman Brothers Secondary Fund of Funds L.P.

Lehman Brothers Securities Taiwan Limited

Lehman Brothers Services India Private Limited

Lehman Brothers Singapore PTE Ltd.

Lehman Brothers South Asia Limited (Inactive)

Lehman Brothers South East Asia Investments PTE Limited

Lehman Brothers Spain Holdings Limited

Lehman Brothers Special Financing Inc.

Lehman Brothers Sudamerica S.A.

Lehman Brothers U.K. Holdings (Delaware) Inc.

Lehman Brothers Uruguay S.A.

Lehman Brothers VC Partners L.P.

Lehman Brothers Venture Associates Inc.

Lehman Brothers Venture Bankers' Partnership L.P.

Lehman Brothers Venture Capital Partners I, L.P.

Lehman Brothers Venture GP Partnership L.P.

Lehman Brothers Venture Partners L.P.

Lehman Brothers Verwaltungs-und Beteiligungsgesellschaft mbH

Lehman CMO Inc.

Lehman Commercial Paper Inc.

Lehman Crossroads Corporate Investors II, LP

Lehman Insurance Company

Lehman Loan Funding I LLC

Lehman Mortgage Holdings Canada II Inc. (inactive)

Lehman Mortgage Company of Canada (surrendered)

Lehman Mortgage Company of Canada (surrendered)

Lehman Mortgage Holdings Canada I Inc. (inactive)

Lehman Municipal ABS Corp.

Lehman OPC LLC

Lehman Pass-Through Securities Inc.

Lehman Queens Center Inc. (inactive)

Lehman Queens Limited Inc. (inactive)

Lehman Re Ltd.

Lehman Realty & Development Corp.

Lehman Receivables Corp. (dissolved)

Lehman Risk Advisors Inc.

Lehman Risk Management, Inc. (dissolved)

Lehman Structured Assets Inc.

Lehman Structured Securities Corp.

Lehman Syndicated Loan Inc.

Lehman VIP Holdings Inc.

Lehman VIP Investment LDC

Lehman VIP Investment LDC

Liberty Corner Inc. (sold)

Liberty GP II Inc. (sold)

LIBRO Holdings I Inc.

Libro Companhia Securitizadora de Creditos

Long Point Funding Pty Ltd.

Louise Y.K.

LPTG Inc.

LPTG Intermediate LLC

LPTG Intermediate LLC

LPTG LLC

LPTG LLC

LW-LP Inc.

LW-LP Properties Inc.

M&L Debt Investments Holdings Pty Limited

M&L Debt Investments Pty Limited

Mast Depositor Corp

MBAM Investor Limited

MBR/GP Corp.

Merit, LLC

Metro Realty Corporation (dissolved)

MMP Funding Corp.

Morganberry Corporation

Nai Harn Hotel 1 Company Limited

Neuberger & Berman Agency, Inc.

Neuberger Berman Asset Management, LLC

Neuberger Berman Inc.

Neuberger Berman Investment Services, LLC

Neuberger Berman Pty Ltd.

Neuberger Berman, LLC

Newark Properties One Inc.

Nexity Investment Partnership L.P.

NL Funding, L.P.

NL GP Inc.

Northstar Equipment Leasing Income Inc. (dissolved)

NPC Inc. (dissolved)

OCI Holdings Limited

O.M.B. Limited Partner Ltd.

OSD Corp.

PAC Aircraft Management Inc.

Pentaring, Inc.

Phuket Hotel 1 Holdings Company Limited.

Pike International Y.K.

Pindar Pty Ltd.

Preferred Group Limited

Preferred Holdings Limited

Preferred Mortgages Limited

Principal Transactions Inc.

QP80 Real Estate Services Inc.

Quality Pork Partners, Inc.

Real Estate Investors Inc. (dissolved)

Real Estate Private Equity Inc.

Real Estate Services I Inc. (dissolved)

Real Estate Services VII Inc. (dissolved)

Reliance Energy E&P, LLC

REPE LBREP III LLC

Revival Holdings Limited

RIBCO LLC

RIBCO LLC

RIBCO SPC, Inc.

Rock Hill Real Estate, Inc.

Sage Partners, LLC

SAIL Investor Pte Ltd.

Sambar Properties Inc.

SASCO ARC Corporation

Scranzay, Inc.

Security Assurance Advisers, LP

Select Asset Inc.

Senior Income Fund Inc. (dissolved)

Serafino Investments Pty Limited

Shearson Lehman Brothers Capital Partners II, L.P.

Shearson Lehman Hutton Capital Partners II

Skratook LLC

Small Business Assets I LLC

Southern Pacific Funding 5 Ltd

Stamford Investment Realty Inc.

STRATUS I Inc.

Structure Asset Securities Corporation II

Structured Asset Securities Corporation

Structured Options Inc.

STUIE CORP.

Sunrise Finance Co., Ltd.

TAL Europe, LLC

Tallus

Thayer Group Limited

Thayer Properties (Jersey) Ltd.

Thayer Properties Limited

Townsend Analytics Japan Ltd.

Townsend Analytics, Ltd.

TX Tower Inc. (sold)

Wharf Reinsurance Inc.

West Dover, LLC

Woori-LB First Asset Securitization Specialty Co., Ltd.

Woori-LB Fourth Asset Securitization Specialty Co., Ltd.

Y.K. Park Funding

Y.K Tower Funding

Former Lehman Brothers Holdings Inc. Entities

314 Commonwealth Ave. Inc.

Aegis Finance LLC

Alnwick Investments (UK) Limited

Alnwick Investments (UK) Ltd. Kingdom

Appalachian Asset Management Corp

ARS Holdings I LLC

Aurora Loan Services LLC

Ballybunion Partnership

Bamburgh Investments (UK) Ltd

Blixen U.S.A.

Blue Way Finance Corporation U.A.

Brasstown Entrada I SCA

Brasstown LLC

Brasstown Mansfield I SCA

Capstone Mortgage Services Ltd

CIMT Limited

Cohort Investments Limited

Commonwealth Ave. Inc.

Dynamo Investments Ltd.

Entrada II Sarl

Erin Asset

Falcon Holdings II Inc

Falcon Investor I-X Inc

Falcon LB Sarl

Gainsborough Investments BV

Global Korea Investments Ltd.

Global Thai Property Fund

Kayenta L.P

Kenilworth Investments Ltd.

L.B.C. YK

L.B.C. YK Hearn Street Holdings Limited

LB Leaseco I

LB LLC

LB 745 Leaseco I LLC

LB 745 LLC

LB Alpha Finance Cayman Limited

LB Asia Issuance Company Ltd.

LB Asset Management Ltd.

LB Australia and Asia Investments Limited

Lehman Brothers U.K. Holdings Ltd.

LB Capital Investments Ltd.

LB Delta (Cayman) No Ltd.

LB Delta (Cayman) No 1 Ltd

LB Delta Funding

LB Holdings Intermediate Ltd.

LB Lease & Finance No . Ltd.

LB Russia Holdings Inc.

LB Russia Holdings LLC

LB SF No. Ltd.

LB SPV SCA

LBA Funding (Cayman) Limited

LBAC Holdings I Inc

LBASC LLC

LBCCA Holdings I Inc.

LBCCA Holdings II Inc

LBHK Funding (Cayman) No. Ltd.

LBHK Funding (Cayman) No. 1 Ltd

LBHK Funding (Cayman) No. 2 Ltd.

LBHK Funding (Cayman) No. 4 Ltd

LB Vin Co Inc.

LBO Funding (Cayman) Limited

LBS Holdings SARL

LCPI Properties Inc

Lehman ALI Inc.

Lehman Brothers AIM Holding III LLC

Lehman Brothers Asia Capital Company

Lehman Brothers Asia Capital Company Kong

Lehman Brothers Asia Holdings Limited

Lehman Brothers Asia Limited

Lehman Brothers Asia Pacific (Singapore) PTE. Ltd.

Lehman Brothers Asset Management Inc

Lehman Brothers Asset Management, LLC

Lehman Brothers Australia Granica PTY Limited

Lehman Brothers Australia Holdings PTY Limited.

Lehman Brothers Australia Limited

Lehman Brothers Bancorp Inc

Lehman Brothers Bancorp UK Holdings Limited

Lehman Brothers Bank, FSB

Lehman Brothers Bankhaus Aktiengesellschaft

Lehman Brothers Canada Inc

Lehman Brothers Capital Private Limited

Lehman Brothers Co-Investment Associates LLC

Lehman Brothers Commercial Bank

Lehman Brothers Commercial Corporation

Lehman Brothers Commodity Services Inc.

Lehman Brothers Equity Finance (Cayman) Limited

Lehman Brothers Finance S.A

Lehman Brothers Fixed Income Securities Private Limited

Lehman Brothers Futures Asia Limited

Lehman Brothers Futures Asset Management Corp

Lehman Brothers Global Investments LLC

Lehman Brothers Holdings Capital Trust IV

Lehman Brothers Hy Opportunities Inc.

Lehman Brothers Hy Opportunities Korea Inc.

Lehman Brothers Investment Korea Inc

Lehman Brothers Management LLC

Lehman Brothers P.A. LLC

Lehman Brothers Private Equity Advisers

Lehman Brothers Private Fund Advisers LPD

Lehman Brothers Securities Asia Limited

Lehman Brothers Securities N.V.

Lehman Brothers Securities Private Limited

Lehman Brothers Special Financing Inc.

Lehman Brothers Treasury Co. B.V.

Lehman Brothers Trust Company of Delaware

Lehman Brothers Trust Company, National Association

Lehman Brothers U.K. Holdings Ltd.

Lehman Brothers UK Investments Limited

Lehman Capital Investments Ltd.

Lehman Commercial Mortgage Conduit Ltd.

Lehman Crossroads Corporate Investors, LP

Lehman Crossroads Investment Advisers, LP

Lehman Crossroads Investment Company, LP

Lehman Risk Services (Bermuda) Ltd.

Lehman Syndicated Loan Funding Inc

Lincoln Capital Fixed Income Management Company, LLC

Longmeade Limited

LUBS Inc.

Lunar Constellation Limited Partnership

MABLE Commercial Funding Limited

Maewha K-STARS Ltd.

MICT Limited

Nale Trust

Neuberger Berman Management Inc.

New Century Finance Co., LTD.

OOO Lehman Brothers

Opal Finance Holdings Ireland Limited

Pentaring Inc. Long Point Funding Pty Ltd

Pindar Pty Ltd

Portsmouth Investment Company Pty Ltd

Property Asset Management Inc.

REPE LBREP II LLC

Resetfan Limited

Resetfan Limited Capstone Mortgage Services Ltd.

SOGKI Development Inc.

Southern Pacific Funding

Southern Pacific Mortgage Limited

SPML Mortgage Funding Limited

SPML Mortgage Funding Limited

Stockholm Investments Limited

Storm Funding Ltd.

Storm Funding Ltd. Lehman (Cayman Islands) Ltd.

The Main Office Management Company, LP

TMIC Limited

Woori-LB Fifth Asset Securitization Specialty Co., Ltd.

Woori-LB Sixth Asset Securitization Specialty Co., Ltd

Potential Parties in Interest

The Vanguard Group, Inc.

Ameren et al.

Iron Mountain Information Management

Harbinger Capital Partners

Harbert

UBS Financial Services

UBS International Inc.

UBS Financial Services of Puerto Rico

Harbinger Capital Partners Special Situations Fund LP

Harbinger Capital Partners

Thomson Reuters Plc & Thomson Reuters Corp.

Citigroup, Inc.

Citibank, NA

Morgan Stanley & Co.

Fxcm Holdings LLC

Glg Partners LP

Wilmington Trust Company

Credit Suisse

Rock-Forty Ninth LLC, Rockefeller Center et al.

Bank of New York Mellon

Customer Asset Protection

Royal Bank of Scotland

Federal Reserve Bank of New York

Federal Express Corporation

Accenture LLP

Lehman Brothers Private Equity Funds

Interactive Data Corp.

Green Tree Servicing LLC

Henegan Construction Co., Inc.

Monument Realty LLC

Wells Fargo Bank, NA

Wells Fargo & Co.

BP North America

BP Energy

BP Canada

IGI Resources

Essex Equity Holdings USA, LLC

Abm Industries, Inc.

Northgate Minerals Corporation

4Kids Entertainment, Inc.

Fred Hutchinson Cancer Research Center

Fannie Mae

Carrollton-Farmers Branch Independent School District

Harris County

Dallas County

Tarrant County

Mclennan County

Factiva, Inc.

SP4 190 S. Lasalle, L.P.

Canadian Imperial Bank

CIBC Wolrd Market.

CIBC Wolrd Markets Inc.

Sumitomo Mitsui Banking Corp.

SMBC Capital Markets

Sumitomo Mitsui Brussels Branch

Societe Generale

Washington Mutual Bank

Washington Mutual, Inc.

National Bank of Canada

Occidental Energy Marketing, Inc.

Landamerica Financial Group, Inc.

Toronto-Dominion Bank

Dresdner Kleinwort Group Holdings LLC

Normandy Hill Capital, LP

Office of Thrift Supervision

Office of Thrift Supervision, Northeast Region

General Electric Capital Corp

ING bank, FSB

250 East Borrower LLC

East 46th Borrower LLC

Hale Avenue Borrower LLC

EHMD, LLC

Bats Holdings, Inc.

CD Representative

Pursuit Partners

Galleon Buccaneer's Offshore LTD

Microsoft Corporation

Microsoft Licensing

Dresdner Kleinwort Group Goldings LLC

Svenska Handelsbanken AB

Moody's Investors Service

IBM

Collins Building Services, Inc.

1301 Properties Owner, LP

Mizuho Corporate Bank LTD

Greg Georgas & Mark Grock

Direct Energy Business LLC

Direct Energy LLC

Chevron Natural Gas

Bank of China

Pursuit Capital Partners Master

Pursuit Opportunity Fund I Master LTD.

Aig Global Investment Corporation

Green Tree Servicing Inc.

Wilmington Trust Company

Wilmington Trust FSB

Mack-Cali Realty LP

Arapahoe County Treasurer

J P Morgan Chase Bank, N.A.

Mizuho Corporate Bank

Pursuit Capital Partners Master (Cayman) Ltd.

CD Representative, L.C.

Providence Equity Partners

Newport Global Advisors LP

Altova, Inc.

The Informal Noteholder Group

Verizon Communications Inc.

NY State Department Of Taxation and Finance

Deustche Bank Securities Inc.

Brookfield Properties One WFC Co. LLC

Caixa Geral De Depositos, S.A.

FXCM Holdings, Llc

Morgan Stanley & Co. Incorporated

Credit Suisse

US Bank Natl Assoc.

Bank Of Montreal

Natl Australia Bank Limited

Barclays Capital, Inc.

Contrarian Capital Management, LLC

8 Sound Shore Associates LLC

Federal Home Loan Mortgage Corp

Allianz Global Investors AG

Marshall Funds, Inc.

Marshall & Ilsley Trust Company, N.A.

M. Arthur Gensler Jr and Assoc, Inc.

Gensler Architecture, Design And Planning, P.C.

Bay Harbour Management LC

Bay Harbour Master

Trophy Hunterr Investments

BHCO Master

MSS Distressed & Opportunities 2

Institutional Benchmarks

The TAARP Group, LLP

Avaya Inc.

Missouri Department Of Revenue, Bankruptcy Unit

Chuo Mitsui Trust And Banking Co.

Brookfield Properties One WFC Co. LLC

European Bank For Reconstruction

WSG Development Co.

GE Capital Information Technology

Vollers Excavating & Construstion,Inc

The Bank Of Tokyo-Mitsubishi UFJ, Ltd

The Chuo Mitsui Trust And Banking Co., Ltd

Crossmark Investment Advisers, LP

Tishman Speyer Properties, L.P.

Shinsei Bank Limited

Dnb Nor Bank Asa

Cap Gemini Financial Services USA, Inc

Yildiz Holdings, Inc.

Godiva Chocolatier, Inc.

Structure Tone Inc.

GE Capital Information Technology Solutions, Inc. D/B/A Ikon Financial Services

Office Of The United States Attorney

Russell Investment Group, Inc.

Counsel To Australia And New Zealand Banking

JFK International Air Terminal LLC

Duke Corporate Education

Telecom Italia Capital S.A.

Oracle Credit Corporation

Eaton Corporation

TW Telecom Inc.

Bankruptcy Creditors' Service, Inc.

Union Bank Of California, N.A.

United Bank Of California, N.A.

Payreel, Inc.

City Of Farmers Branch

Johnson County Arlington ISD

Mansfield ISD

Burleson, ISD

Exegy Incorporated

Tiger Asia Fund, L.P.

Tiger Asia Overseas Fund, Ltd.

Executive Fliteways, Inc.

Business Objects Americas

Frictionless Commerce, Inc.

Travelers National Accounts

A-V Services, Inc.

Oversea-Chinese Banking Corp. Ltd.

Informal Group Of Taiwan Financial Institutions

Fondo Latinoamericano De Reservas

Trading Technologies International

Gartner, Inc.

Gartner UK Limited

Computer Financial Consultants Inc.

Tangoe, Inc.

Open Solutions Inc.

CB Richard Ellis, Inc.

Sprint Nextel Corp

Costello Maione Schuch Inc.

AEW Capital Management, LP

Lyon Capital Ventures

PJM Interconnection, L.L.C.

Broadridge Processing Solutions, Inc.

Federal Home Loan Bank Of Pittsburgh

Tata American International

Hypo Investment Bank Ag

Pension Benefit Guaranty Corporation

The Juilliard School

Newedge USA, LLC

Pacific Gas & Electric Company Bank of America N.A.

Duke Energy Ohio, Inc.

Fir Tree Value Master Fund, L.P.

Fir Tree Capital Opportunity Master Fund, L.P.

Alameda County (CA) Employees' Retirement Association

Government of Guam Retirement Fund

Northern Ireland Governmental Officers Superannuation Committee

City of Edinburgh Council as Administrating Authority of the Lothian Pension Fund

Operating Engineers Local 3 Trust Fund

Dresdner Bank A.G.

Parsec Trading Corp.

Parsec Corp.

Nomura Holding America Inc.

Nomura Holdings Inc.

PNMR Services Co.

First Choice Power, LP

Reliant Energy Services, Inc.

Reliant Energy Power Supply, LLC

EnergyCo, LLC

EnergyCo Marketing and Trading

Binding Company, Inc.

Fondiaria

BIM

VITA

Assicurazioni

Milano

Popolare

Banca Sai

Systema

Novara

50 Broadway Realty Corp. LLC

Swedbank

Arab Bank

Bank Pekao

GL Trade

EZE Castle

Liquidpoint

Korea Investment & Securities Co., LTD

True Friend 4th Securitization Specialty Co.

PT Bank Negara Indonesia

Federal Home Loan Bank of Atlanta

Health Care Services Corp D/B/A Blue Cross and Blue Shield of Illinois

Cognizant Technology Solutions

Somerset Properties SPE, LLC

Sumitomo Trust & Banking Co., LTD

Vignette Europe Limited

Greenbriar Minerals, LLC

D.E. Shaw Composite Portfolios, LLC

D.E. Shaw Oculus Portfolios, LLC

Compagnie Financiere Trdaition SA

Caisse De Depot et Placement du Quebec

Tuxedo Reserve Owner LLC

Tuxedo TPA Owner LLC

Members of Certified Class in Austin, ET AL V. Chisick, ET AL., Case SA CV

01-0971 DOC

The City of Long Beach

America's Servicing Company

Public Service of North Carolina

GMAC LLC

GMAC Residential Capital

GMAC-IM

Residential Funding Company LLC

Constellation PL

ADV Portfolio Tech

Sun Guard, ET AL.

INF SRVS

Wall St Concepts

The Central Puget Sound Regional Transit Authority

Global Thematic

Panton Fund

CFIP Fund

Cura Fixed Fund

Turnberry Fund

Investcorp, Et. Al.

Royal Bank of America

Arapahoe County Attorney's Office

Currenex

State Street Bank

UBS Securities LLC

US Bank National Association

Bank of America Mellon

Commerzbank A.G.

Kraft Foods Inc.

Kapalua Bay, LLC

M&B Maher

M. Brian Maher and Basil Maher

AB Bankas

Och-Ziff

Aliant Bank

Crossroads Investment Advisors

Lloyds Bank

Sun Trust Banks, Inc.

River Capital Advisors Inc.

Dell Marketing L.P.

National Cinemedia, Inc.

Margolis Edelstein

Access Data

Meridian Company of New York

CNX Gas Co.

Delaware Management Holdings, Inc.

Commerzbank A.G. (New York and Grand Cayman Branches)

Intechra LLC

Office of the U.S. Trustee

California Ind. Systems Operator Corp.

First Commercial Bank Co., Ltd. New York Agency

Bank of Taiwan

County of San Mateo (CA)

County of Monterey (CA)

First Trust Portfolios L.P.

First Trust Advisors L.P.

Bondwave LLC

Avista Corp.

Cascade Investment LLC

Powerex Corp.

California Public Employees Retirement System

Thomas P. Dinapoli, as Sole Trustee of The NY State Common Retirement Fund

Pacific Coast Cap. Partners, LLC

Mitsubishi UGJ SEC CO.

ING Real Estate Finance

Affiliations of Outside Directors

- Michael L. Ainslie
 - director The St. Joe Company
 - director Lehman Brothers Bank, FSB
 - trustee Vanderbilt University
 - Member (and the chairman emeritus) of the Board of Directors of The Posse Foundation, Inc.
- John F. Akers
 - director W.R. Grace & Co
- Roger S. Berlind
 - governor The Broadway League
- Thomas H. Cruikshank
- Marsha Johnson Evans
 - director Weight Watchers International, Inc.
 - director Huntsman Corporation
 - director Office Depot, Inc.
 - director Naval Academy Foundation
 - director America's Development Foundation.
 - advisory board LPGA
 - advisory board Pew Partnership for Civic Change
- Roland A. Hernandez
 - director of MGM Mirage
 - director The Ryland Group, Inc.
 - director Sony Corporation
 - director Vail Resorts, Inc.
 - advisory board David Rockefeller Center for Latin American Studies at Harvard University
 - advisory board Harvard Law School
 - President's Council on International Activities Yale University
- Henry Kaufman
 - president Henry Kaufman & Company
 - member (and the chairman emeritus) Board of Trustees of the Institute of International Education
 - member Board of Trustees of New York University
 - member (and the chairman emeritus) Board of Overseers of the Stern School of Business of New York University
 - member Board of Trustees of the Animal Medical Center
 - member of the International Advisory Committee of the Federal Reserve Bank of New York
 - member of the Advisory Committee to the Investment Committee of the International Monetary Fund Staff Retirement Plan
 - member of the Board of Governors of Tel-Aviv University treasurer (and former trustee) of The Economic Club of New York.

- John D. Macomber
 - director Collexis Holdings, Inc.
 - director Stewart & Stevenson LLC
 - chairman Council for Excellence in Government
 - vice chairman Atlantic Council
 - trustee Carnegie Institution of Washington
 - trustee Folger Library
- Sir Christopher Gent
 - director Ferrari SpA
 - senior advisor Bain & Company, Inc.
 - advisory board Reform

Professionals Employed by the Company

- Heller Ehrman LLP
- McKenna Long & Aldridge LLP
- Hahn Loeser & Parks LLP
- Thacher Proffitt & Wood LLP
- Simpson Thacher & Bartlett LLP
- Ernst & Young
- PricewaterhouseCoopers
- McKee Nelson
- DLA Piper
- White & Case
- Sidley Austin LLP
- Andrews & Kurth LLP
- Herrick & Feinstein MMOR Consulting
- Kramer Levin Naftalis & Frankel LLP
- Latham & Watkins, LLP
- Schulte, Roth, & Zabel LLP
- Ballard Spahr Anders & Ingersoll, LLP
- Benesch, Fiedlander, Coplan & Arnoff LLP
- Hunton & Williams LLP
- Miller Canfield Paddock Stone
- Kepley Brouscious & Biggs
- Krieg Devault LLP
- Click & Null, P.C.
- Sonnenschein Nath & Rosenthal
- Burns, White & Hickton
- Windels Marx Lane & Mittendorf, LLP
- Woodbury & Santiago, P.A.
- Blake Cassels & Graydon LLP
- Willkie Farr & Gallagher LLP

- Jeffer, Mangels, Butler & Marmaro
- Menter, Rudin & Trivelpiece, P.C.
- Trenam, Kemker, Scharf, Barkin, Frye, O'Neill & Mullis
- Mercer Marsh & McLennan Companies
- Allen & Overy LLP
- Brand Law Group, PC
- Akerman Senterfitt
- Foster, Graham, Milstein & Calisher, LLP
- Reilly Pozner & Connelly LLP
- Dorsey & Whitney LLP
- Paul, Weiss, Rifkind, Wharton & Garrison LLP
- MM Arizona Holdings LLC
- Snell & Wilmer
- Squire, Sanders & Dempsey L.L.P.,
- Lewis and Roca LLP
- Hahn Loeser & Parks LLP
- Sills Cummis & Gross P.C.
- Cadwalader, Wickersgam & Taft LLP
- Skadden, Arps, Slate, Measgher & Flom LLP
- Carrington, Coleman, Sloman & Blumenthal, L.L.P.
- Prickett Jones & Elliott, P.A.
- Conway and Mrowiec
- Gianni, Origoni Grippo & Partners
- Kleyr Grasso Associes
- Cederquist
- Mitsui Company
- LS Horizon Ltd.
- Herbert Smith Ltd.
- Oh-Ebashi LPC & Partners
- Morrison & Foerster LLP
- Freshfields Bruckhaus Deringer
- NBP Clems
- HBN Law
- L.B. Smithplein 3
- Pite Duncan
- Akerman Senterfitt
- Baker & McKenzie LLP
- Bloom Murr & Accomazzo, P.C.
- Foster, Graham, Milstein & Calisher, LLP
- Houser & Allison, APC
- Jones Day
- Sills Cummis Epstein & Gross P.C.

- Tompkins, McGuire, Wachenfeld & Barry LLP
- Latham & Watkins LLP
- Davies Ward Phillips & Vineberg
- Einstein Malanchuk LLP
- Gibson, Dunn & Crutcher LLP
- Paul, Hastings, Janofsky & Walker LLP
- Dechert LLP
- Hogan & Hartson
- Cox Castle Nicholson
- Morrison & Forster
- Stroock, Stroock & Lavan

Litigation Claimants

- City of Cleveland, Ohio
- First Alliance Mortgage Company Class Action
- IPO Class Actions
- Breakaway Solutions Inc.
- In re Public Offering Antitrust Litigation (consolidated class action)
- In re Issuer Plaintiff Initial Public Offering Fee Antitrust Litigation (consolidated class action)
- In re Mirant Corporation Securities Litigation (class action)
- Research Analyst Independence Litigations
- In re Lehman Brothers Holdings, Inc. Derivative Litigation (Garber, Staehr, Locals 302 & 612 of the International Union of Operating Engineers-Employers Construction Industry Retirement Trust, and Saginaw Police & Fire Pension Board, plaintiffs)
- Annuity Fund et al. v. Lehman Brothers Holdings, Inc., et al.
- Fogarazzo, et al. v. Lehman Brothers Inc., et al. Claude A. Reese
- Fogel Capital Management, Inc.
- Operative Plasterers and Cement Masons International Association Local 262 Annuity Fund
- Electronic Trading Group, LLC
- Forza Capital Management, L.L.C.
- BHL Capital Partners L.P.
- Alaska Electrical Pension Fund
- Alex E. Rinehart
- City of Cleveland
- Overstock.Com Inc.
- Keith Carpenter
- Keith Cheng
- Oliver Cheng
- Mary Helbeyn
- Elizabeth Foster

- Hugh D. Barton
- David Trent
- Mark Montag
- Bader & Yakaitis P S P & Trust
- J. Bader

100 Largest Holders of Trade Debt

- 1. Microsoft Corporation
- 2. IBMorporation
- 3. Network Appliance Inc.
- 4. Iron Mountain Digital Archives
- 5. Bloomberg Finance LP
- 6. FTInteractive Data
- 7. Information Builders Inc
- 8. Tibco Software, Inc.
- 9. Broadridge Securities Processing
- 10. CDW Direct LLC
- 11. Sungard Securities Finance Inc
- 12. 1301 Properties Owner LP
- 13. Dell Marketing L.P.
- 14. Rittal Corporation
- 15. AC Nielsen Company
- 16. Thomson Financial
- 17. Intuition Publishing Inc.
- 18. Ernst & Young LLP
- 19. Meridian IT, Inc.
- 20. Northrop Grunman
- 21. Diversified Global Graphics Group DG3
- 22. Gartner Group Inc.
- 23. Hewlett Packard Company
- 24. Storage Technology Corp
- 25. RR Donnelley Receivables Inc.
- 26. Triple Point Technology, Inc.
- 27. Video Corporation Of America
- 28. Rolfe & Nolan Systems Inc.
- 29. Iron Mountain Digital Archives
- 30. Cushman & Wakefield Inc.
- 31. Michael Stapleton Associates
- 32. A V Services Inc.
- 33. Automated Securities Clearance Ltd.
- 34. Computer Associates International Inc.
- 35. Integreon Managed Solutions
- 36. Clayton Fixed Income Services, Inc.
- 37. Meridian It, Inc.
- 38. CHD Meridian Healthcare

- 39. Computer Financial Consultants, Inc.
- 40. Allen & Overy
- 41. DBRS Inc.
- 42. Wipro Technologies
- 43. Alpha Office Supplies Inc.
- 44. Logical Information Machines
- 45. Interactive Data Corp.
- 46. Acronis, Inc.
- 47. Structure Group
- 48. AFD Contract Furniture Inc.
- 49. Key Systems
- 50. Hanover Moving & Storage Co Inc.
- 51. Ayco Services Agency Inc.
- 52. Wombat Financial Software, Inc.
- 53. Ikon Office Solutions Inc.
- 54. Rockefeller Center North, Inc.
- 55. Trimont Real Estate Advisors Inc.
- 56. Liquid Engines, Inc.
- 57. CDW Direct LLC
- 58. Dimension Data
- 59. Kepner Tregoe Inc.
- 60. Cyveillance
- 61. Swets Information Services Inc.
- 62. Network Appliance Inc.
- 63. IBM Corporation
- 64. Headstrong Services, LLC
- 65. Gotham Technology Group
- 66. EXLservice Holdings Inc.
- 67. Quest Software Inc.
- 68. Restaurant Associates
- 69. Iron Mountain Records Management
- 70. Agilysys Nj, Inc.
- 71. Mellon Analytical Solutions
- 72. Enterprise Solution Providers Inc.
- 73. SAS Institute Inc
- 74. Aperture Technologies
- 75. Lexis-Nexis
- 76. Greenline Financial Technologies Inc.
- 77. Compliance Data Center Inc.
- 78. DGWB, Inc.
- 79. DBRS, Inc.
- 80. Verrazano Consulting Solutions, LLC
- 81. Tac Americas, Inc.
- 82. Lexis Nexis
- 83. Rainmaker Group LLC

- 84. Dimension Data
- 85. Transaction Network Services
- 86. Nishimura & Partners
- 87. SOS Security Inc.
- 88. Polaris Software Lab (India), Ltd.
- 89. 4 Connections LLC
- 90. Hewlett Packard Company
- 91. Inconit Corporation
- 92. ILOG Inc.
- 93. The Bank Of New York
- 94. Trilogy Leasing Co. LLC
- 95. Standard Register
- 96. KPMG, LLP
- 97. Infusion Development Corp.
- 98. Sharon Land Company, LLC
- 99. Emil Werr
- 100. Computer Associates International Inc.

Professionals Retained by Significant Creditor Groups

- Milbank, Tweed, Hadley & McCloy LLP
- Munsch Hardt Kopf & Harr, P.C.
- Akin Gump Strauss Hauer & Feld LLP
- The Wilson Law Firm, PC

Utilities

- Con Edison
- The Hess Corporation
- NSTAR Electire
- ComEd
- Sempra Energy Solutions
- NYC Water Board
- AT&T
- Cleveland Public Power
- Cleveland Division of Water
- Dominion
- Interstate Gas
- Illuminating
- NEORSD
- Time Warner

Committee Members

- Wilmington Trust Company
- Mizuho Corporate Bank, Ltd.

- RR Donnelley & Sons
- The Bank of NY Mellon
- The Royal Bank of Scotland, PLC
- Shinsei Bank, Limited
- Metlife

SCHEDULE 2

Schedule 2

- 1. Lazard has a relationship with ABM Industries Incorporated on matters unrelated to the Debtors, including in connection with ABM's acquisition of OneSource Services Inc. in 2007. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- Lazard has a relationship with American International Group, an apparent affiliate of AIG Annuity Insurance Company and AIG Global Investment Corporation, on matters unrelated to the Debtors. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 3. Lazard has a relationship with Alfa Corporation, an apparent affiliate of ALFA Mutual Fire Insurance Company, on matters unrelated to the Debtors. Lazard served as financial advisor to the Special Committee of the board of directors of Alfa Corporation in connection with the privatization of Alfa Corporation in 2008. Lazard does not believe that these relationships create a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 4. Lazard has a relationship with Ameren Corporation on matters unrelated to the Debtors. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 5. Lazard has a relationship with AXA Financial, Inc, which is an apparent affiliate of AXA Equitable Life Insurance Company, on matters unrelated to the Debtors. Lazard advised AXA Financial, Inc. in its purchase of The MONY Group in 2004. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 6. Lazard has a relationship with Bank of America, N.A. (and certain affiliates), an apparent affiliate of Bank of America Plaza STE 3500 and Bank of America Securities LLC, on matters unrelated to the Debtors. Lazard does not believe that these relationships create a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 7. Lazard has a relationship with Barclays Bank, PLC, an apparent affiliate of Barclays Global Fund Advisors and Barclays Capital Inc., on matters unrelated to the Debtors, including its 2004 acquisition of Juniper Financial Corporation and its 2007 proposed acquisition of ABN Amro. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 8. Lazard has advised Continental Casualty Co. on matters unrelated to the Debtors. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.

- 9. Lazard has a relationship with Credit Suisse on matters unrelated to the Debtors and represented the Special Committee of the Board of Directors of CSFB Direct, an apparent affiliate of Credit Suisse Securities (USA) LLC, in the sale of its publicly-held stake to Credit Suisse First Boston in 2001. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 10. Lazard has advised apparent affiliates of ComEd in connection with matters unrelated to the Debtors. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 11. Lazard has a relationship with Fannie Mae on matters unrelated to the Debtors. Lazard served as financial advisor to Fannie Mae in a U.S. Treasury led restructuring of Fannie Mae. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 12. Lazard has a relationship with General Electric Capital Corporation, an apparent affiliate of GE Capital Information Technology and GE Capital Information Technology Solutions, Inc. D/B/A Ikon, and certain of General Electric Capital Corporation's affiliates on matters unrelated to the Debtors, including GE Capital's 2002 acquisition of DaimlerChrysler Capital Services' assets and other transactions. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 13. Lazard has a relationship with Harbinger Capital Partners, an apparent affiliate of Harbinger Capital Partners Special Situations Fund LP. Lazard has advised Harbinger Capital Partners on matters unrelated to the Debtors, including the acquisition of shares of Applica Incorporated not owned by affiliates of Harbinger Capital Partners in 2006. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 14. Lazard has a relationship with IBM Corporation on matters unrelated to the Debtors. Lazard has advised IBM on various matters, including IBM's acquisition of Telelogic AB in 2007. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 15. Lazard has a relationship with Information Builders Inc. on matters unrelated to the Debtors. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 16. Lazard has a relationship with an apparent affiliate of ING Investment LLC and ING Bank, FSB on matters unrelated to the Debtors. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 Cases.

- 17. Lazard has a relationship with apparent affiliates of JP Morgan Chase in connection with matters unrelated to the Debtors. Lazard does not believe that these relationships create a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 18. Lazard advised Lehman Brothers Real Estate Partners in the sale of the Summerfield Suites hotel brand and certain hotel properties in 2006. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 19. Lazard has advised Mellon Financial Corporation in connection with its merger with The Bank of New York Company, Inc. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 20. Lazard has a relationship with Microsoft Corp. Lazard has advised Microsoft Corp., an apparent affiliate of Microsoft Licensing, GP, on matters unrelated to the Debtors, including Microsoft Corp.'s 2008 acquisition of Greenfield Online Inc. and 2007 acquisition of aQuantive, Inc. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 21. Lazard has a relationship with Mitsubishi UFJ Financial Group, an apparent affiliate of UFJ Bank Limited and the Bank of Tokyo-Mitsubishi UFJ, Ltd, on matters unrelated to the Debtors. Lazard advised Mitsubishi UFJ Financial Group in connection with its acquisition of an interest in Morgan Stanley in 2008. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 22. Lazard acted as a co-manager in a \$1.75 billion bond offering by Morgan Stanley Dean Witter & Co., an affiliate of Morgan Stanley & Co., in 2005. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 23. Lazard has a relationship with an affiliate of Natixis Asset Management Advisors on matters unrelated to the Debtors. Among other things, Lazard and Natixis have entered into a strategic alliance with respect to certain investment banking and financial advisory matters within France. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 24. Lazard has a relationship with the New York Stock Exchange, an apparent affiliate of NYSE Market, Inc., on matters unrelated to the Debtors. Lazard provided financial advice to the New York Stock Exchange in connection with the merger of the New York Stock Exchange and the Archipelago Exchange. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.

- 25. Lazard has advised an apparent affiliate of Pacific Gas & Electric Company on matters unrelated to the Debtors. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 26. Lazard has a relationship with an apparent affiliate of Prudential Insurance Company of America and Prudential Financial Inc. on matters unrelated to the Debtors. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 27. An apparent affiliate of Rockefeller Center North, Inc. leases certain office space to Lazard. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 28. Lazard has a relationship with the Royal Bank of Scotland PLC on matters unrelated to the Debtors. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 29. Lazard has a relationship with Sempra Energy, an apparent affiliate of Sempra Energy Solutions, on matters unrelated to the Debtors. Lazard advised Sempra Energy in connection with its 2007 joint venture with the Royal Bank of Scotland involving Sempra Energy's commodity-marketing business. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 30. Lazard has a relationship with Sprint Nextel Corp. on a variety of transactions unrelated to the Debtors, including its acquisition of Nextel Partners in 2005 and the spin-off of EMBARQ Corp. in 2004. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 31. Lazard has represented The St. Paul Travelers Companies, Inc., an apparent affiliate of Travelers National Accounts, in connection with the sale of Mendota Insurance Company to Kingsway Financial Services, Inc. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 32. Lazard has a relationship with State Street on matters unrelated to the Debtors. In 2008, LAM outsourced a portion of its investment operations to State Street Corporation, and certain former employees of LAM became employed by State Street. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 33. Lazard has a relationship with an apparent affiliate of Sumitomo Mitsui Banking Corp, an apparent affiliate of SMBC, SMBC Capital Markets and Sumitomo Mitsui Brussels Branch, on matters unrelated to the Debtors. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.

- 34. Lazard has a relationship with Sungard Data Systems, an apparent affiliate of Sungard Securities Finance Inc, on matters unrelated to the Debtors. Lazard advised Sungard Data Systems on its acquisition by a private equity consortium. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 35. Lazard has a relationship with Tata Chemicals Limited, an apparent affiliate of Tata American International, on matters unrelated to the Debtors. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 36. Lazard has a relationship with UBS AG, which is also an apparent affiliate of UBS Investment KAG, UBS Investment Bank, UBS Financial Services, UBS Financial Services of Puerto Rico and UBS International Inc., on matters unrelated to the Debtors. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 37. Lazard has advised Weight Watchers International, Inc. on matters unrelated to the Debtors. Lazard does not believe that this relationship creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 38. Lazard has in the past worked with, continues to work with, and has mutual clients with, certain accounting firms who are potential parties-in-interest in these cases or who represent such parties, including, without limitation, Ernst and Young and Deloitte & Touch USA LLP. Lazard does not believe that these relationships create a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 39. Lazard and its subsidiary, Lazard Middle Market LLC ("LMM"), have in the past worked with, continue to work with, and have mutual clients with, certain law firms who are potential parties-in-interest in these cases or who represent such parties, including, without limitation, Paul, Weiss, Rifkind, Wharton & Garrison, LLP, Sidley Austin, Allen & Overy, Cadwalader, Wickersham and Taft, Linklaters, Latham & Watkins, LLP, Sonnenschein Nath & Rosenthal, Simpson Thacher & Bartlett LLP, Thacher Proffitt & Wood LLP, Skadden, Arps, Slate, Meagher and Flom LLP, Herbert Smith Ltd., Gibson Dunn & Crutcher LLP and Davis Polk and Wardwell. Lazard does not believe that these relationships create a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 40. Lazard and LMM routinely advise businesses in chapter 11 proceedings, including in New York, and may know all or some of the U.S. Trustees and judges involved in this case. Lazard does not believe that this creates a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 41. The Debtors have numerous customers, creditors and other parties with whom they maintain business relationships. In addition, there may be a number of smaller firms that are not listed as potential parties-in-interest. Lazard and LMM may have

- advisory or other commercial or professional relationships with such entities or persons unrelated to the Debtors or these Chapter 11 Cases. Lazard does not believe that these relationships create a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 42. Lazard Capital Markets LLC has acted as an underwriter for apparent affiliates of Con Edison, Dominion, RR Donnelley & Sons and RR Donnelley Receivables Inc. Lazard typically receives a referral fee from Lazard Capital Markets LLC in connection with its underwritings. Lazard does not believe that these relationships create a conflict of interest regarding the Debtors or these Chapter 11 cases.
- 43. Lazard and LMM may have in the past employed and may continue to employ certain insurers or insurance brokers (or their apparent affiliates) who are potential parties-in-interest in these cases. Lazard does not believe that these relationships create a conflict of interest regarding the Debtors or these Chapter 11 cases.